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# Election Operations Assessment Summary

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Election Assistance Commission



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# Scope of the Project

Phase 1 - completed

- Develop generic voting system models

Phase 2 - currently under review

- Analyze models to identify threats
  - Use results of analysis to develop a threat assessment tool
  - Tool will assist EAC and NIST in evaluating benefits and costs of proposed security requirements for VVSG 2.0
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# Seven types of attacks (threats) identified

- Attack voting equipment
  - Perform insider attack
  - Subvert voting process
  - Experience technical failure
  - Commit errors in operations
  - Attack audit
  - Disrupt operations
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# Voting Technologies Assessed

## Generic Technology Types

- Direct Recording Electronic (DRE)
  - Precinct Count Optical Scan (PCOS)
  - Central Count Optical Scan (CCOS)
  - Vote by Mail (VBM)
  - Vote by Phone (VBP)
  - Internet Voting (IV)
  - Hand Counted Paper Ballots (HCPB)
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# Explanation of Terms

- A threat tree is a method to outline each type of attack (i.e., threat) and the steps required to exploit a potential system vulnerability
  - A threat matrix documents additional information to more fully describe the nature of a threat action, its implications, and possible controls to prevent or mitigate its impact
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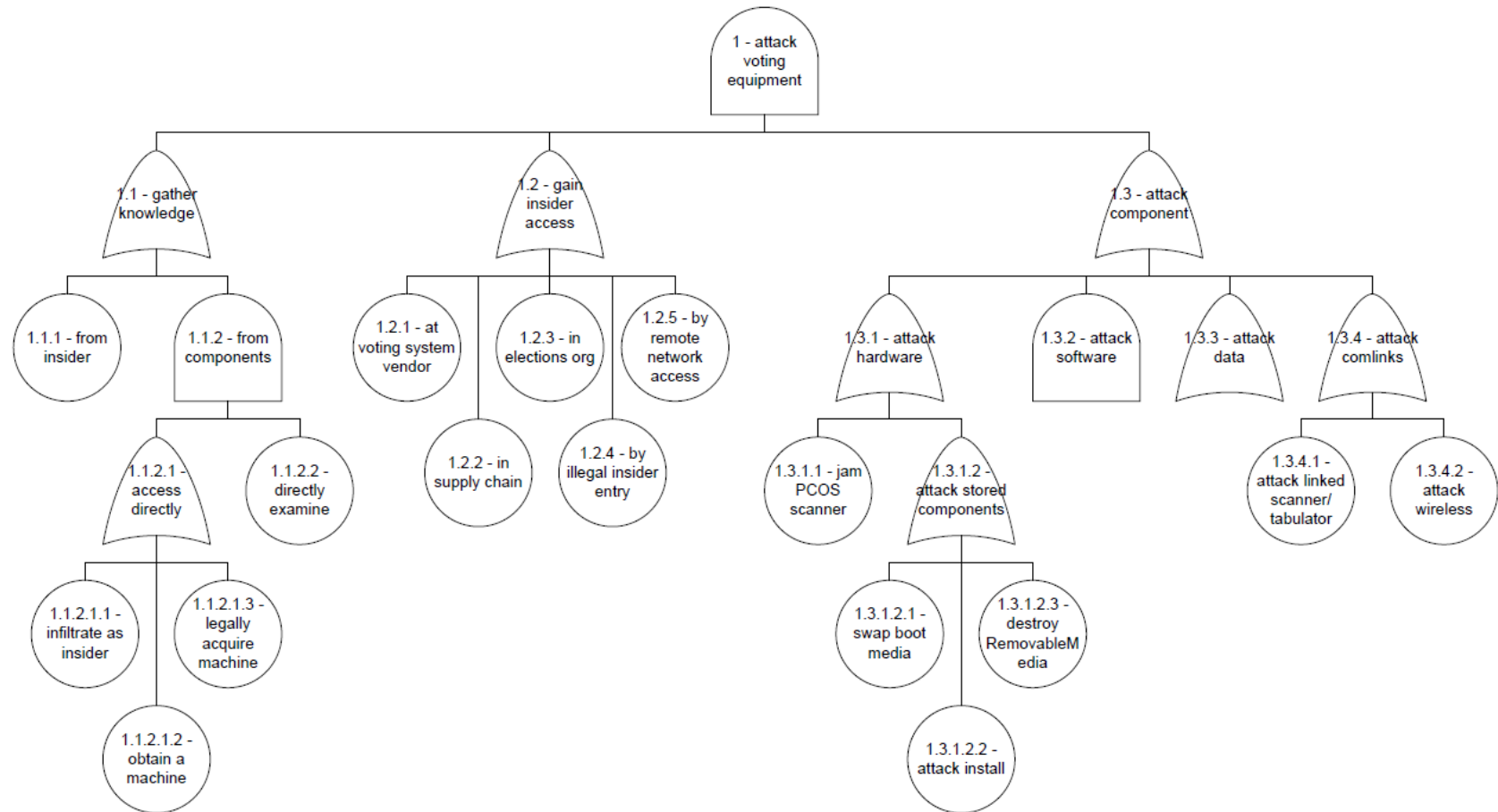
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# Describing Threats

Technology threat information is described in three ways:

- A graphical threat tree
  - A tabular threat tree
  - A threat matrix
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# Graphical Threat Tree for Precinct Count Optical Scan (PCOS)



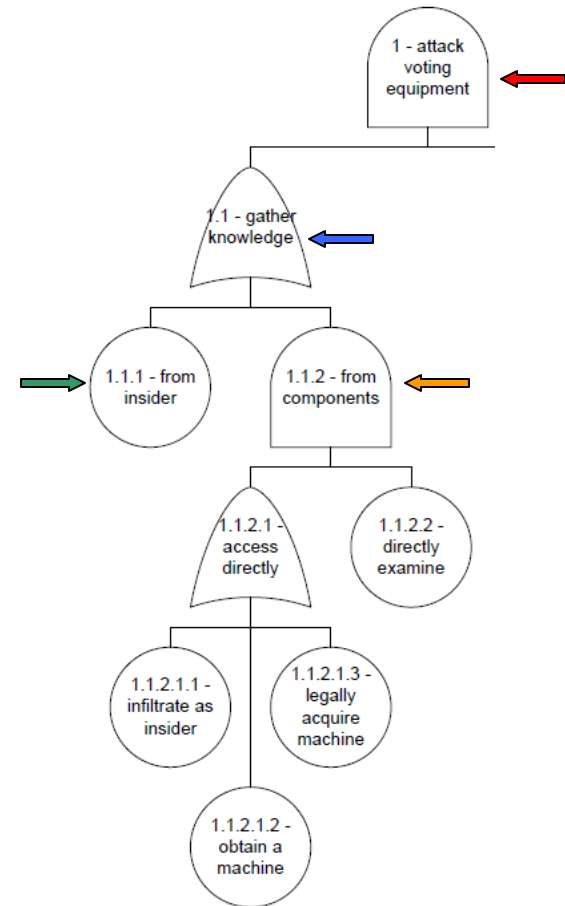
# Tabular Threat Tree for Precinct Count Optical Scan (PCOS)

|   |                         |                     |                          |                              |  |  |  |  |
|---|-------------------------|---------------------|--------------------------|------------------------------|--|--|--|--|
| 1 | attack voting equipment |                     |                          |                              |  |  |  |  |
| O | 1.1                     | gather knowledge    |                          |                              |  |  |  |  |
|   | T                       | 1.1.1               | from insider             |                              |  |  |  |  |
|   | A                       | 1.1.2               | from components          |                              |  |  |  |  |
|   |                         | O                   | 1.1.2.1                  | access directly              |  |  |  |  |
|   |                         |                     | T                        | 1.1.2.1.1                    | infiltrate as insider                  |  |  |  |
|   |                         |                     | T                        | 1.1.2.1.2                    | obtain a machine                       |  |  |  |
|   |                         |                     | T                        | 1.1.2.1.3                    | legally acquire machine                |  |  |  |
|   |                         |                     | T                        | 1.1.2.1.4                    | study a machine in transit             |  |  |  |
|   |                         |                     | T                        | 1.1.2.1.5                    | find source code                       |  |  |  |
|   |                         |                     | T                        | 1.1.2.1.6                    | compromise existing source code escrow |  |  |  |
|   |                         | T                   | 1.1.2.2                  | directly examine             |  |  |  |  |
|   | T                       | 1.1.3               | from published reports   |                              |  |  |  |  |
| O | 1.2                     | gain insider access |                          |                              |  |  |  |  |
|   | T                       | 1.2.1               | at voting system vendor  |                              |  |  |  |  |
|   | T                       | 1.2.2               | in supply chain          |                              |  |  |  |  |
|   | T                       | 1.2.3               | in elections org         |                              |  |  |  |  |
|   | T                       | 1.2.4               | by illegal insider entry |                              |  |  |  |  |
|   | T                       | 1.2.5               | by remote network access |                              |  |  |  |  |
| O | 1.3                     | attack component    |                          |                              |  |  |  |  |
|   | O                       | 1.3.1               | attack hardware          |                              |  |  |  |  |
|   |                         | T                   | 1.3.1.1                  | jam PCOS scanner             |  |  |  |  |
|   |                         | T                   | 1.3.1.2                  | attack scanner with goop pen |  |  |  |  |
|   |                         | O                   | 1.3.1.3                  | attack stored components     |  |  |  |  |
|   |                         |                     | T                        | 1.3.1.3.1                    | swap boot media                        |  |  |  |
|   |                         |                     | T                        | 1.3.1.3.2                    | attack install                         |  |  |  |
|   |                         |                     | T                        | 1.3.1.3.3                    | destroy Removable Media                |  |  |  |



# Comparison of Tabular and Graphical Trees

|   |  |   |
|---|--|---|
| 1 | attack voting equipment                            | ← |
| O | 1.1 gather knowledge                               | ← |
|   | T 1.1.1 from insider                               | ← |
|   | A 1.1.2 from components                            | ← |
|   | O 1.1.2.access directly                            |   |
|   | T 1.1.2.1.1 infiltrate as insider                  |   |
|   | T 1.1.2.1.2 obtain a machine                       |   |
|   | T 1.1.2.1.3 legally acquire machine                |   |
|   | T 1.1.2.1.4 study a machine in transit             |   |
|   | T 1.1.2.1.5 find source code                       |   |
|   | T 1.1.2.1.6 compromise existing source code escrow |   |
|   | T 1.1.2 directly examine                           |   |
|   | T 1.1.3 from published reports                     |   |
| O | 1.2 gain insider access                            |   |





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# Comparison of Tabular and Graphical Trees

- Both trees display the same information
  - To illustrate, the colored arrows point to the corresponding information in each tree
  - By representing trees in both tabular and graphical formats, we accommodate both textual and visual information processing styles
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# Example of PCOS Threat Matrix

| threat id | node type | outline number | threat action           | Visio_Label                 | description  | reference            | threat source category   | scope of threat                | vulnerable element                                 | vulnerability   | recommended controls  |
|-----------|-----------|----------------|-------------------------|-----------------------------|--|----------------------|--------------------------|--------------------------------|--|---|---|
| 114       | A         | 1              | attack voting equipment | 1 - attack voting equipment | attack on voting equipment; attack PCOS hardware, software, communications links | LTM-USA Delivery 01a | human-deliberate         | voting system                  | voting system                                      | access to voting equipment, technical information, availability and willingness of vendor staff, foreign experts, inability of audits / tests to detect | establish a chain of custody on VotingMachines; implement personnel security; and provide operational and technical safeguards  |
| 11        | O         | 1.1            | gather knowledge        | 1.1 - gather knowledge      | gather needed technical knowledge  | LTM-USA Delivery 01a | human-deliberate         | election system                | voting machine, sensitive tech data, tech insiders | access to machines / information, availability of foreign technical experts, susceptibility of vendor staff to bribery / corruption                     | establish a chain of custody on VotingMachines, including access control and personnel security, audit and accountability, media protection policies, and physical and environmental protection |
| 12        | T         | 1.1.1          | from insider            | 1.1.1 - from insider        | hire existing vendor or testing lab insider                                      | LTM-USA Delivery 01a | human-deliberate insider | election system                | insider, technology                                | susceptibility of insiders to bribery and corruption; access that insiders have to voting machines and other election assets                            | personnel security, including thorough background checks on possible people who may have access to the voting machine   |
| 1183      | A         | 1.1.2          | from components         | 1.1.2 - from components     | obtain knowledge from voting system components                                   |                      | human-deliberate         | election system, voting system | voting machine                                     | access to voting machines   | establish a chain of custody on VotingMachines, including access control and personnel security, audit and accountability, media protection policies, and physical and environmental protection |

# PCOS Threat Matrix Detail

| threat id | node type | outline number | threat action    | Visio_Label                  | reference            | threat source category | scope of threat                | vulnerable element | vulnerability            | recommended controls  | threat scenario                   |
|-----------|-----------|----------------|------------------|------------------------------|----------------------|------------------------|--------------------------------|--------------------|--------------------------|---|-----------------------------------|
| 14        | T         | 1.1.2.1.2      | obtain a machine | 1.1.2.1.2 - obtain a machine | LTM-USA Delivery 01a | human-deliberate       | election system, voting system | voting machine     | access to voting machine | physical and environmental protection of voting equipment, including use of tamper resistant or tamper evident seals and tracking of seal numbers, as in a chain of custody set of controls | reverse engineer a stolen machine |

- This matrix detail illustrates the same PCOS Attack Voting Equipment example shown in the threat trees. The entries in the matrix describe the characteristics of each threat action identified in the threat trees.



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# Threat Instance Risk Analyzer (TIRA) Tool

TIRA is an automated tool that allows the user to quantify his/her professional intuition/judgment about the likelihood of a given threat happening and its potential impact on election operations. The analyst can rerun the analysis multiple times using different assumptions to see how much the result changes.

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# How to Use TIRA

- Analyst creates a scenario by selecting threat instances from the trees
  - Analyst uses TIRA worksheets to record scenario and assumptions
  - Analyst assigns values for parameters of motivation, complexity, and impact
  - Analyst runs TIRA simulation
  - Result is a rank ordering of threats
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# Benefits of TIRA

- Organizes and structures thinking about risks
  - Enables 'apples to apples' comparisons of different analysts assessments
  - Allows analysis of hundreds of scenario variations in short period of time
  - Permits analyst to make changes to threat matrices to create additional scenarios
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# Suggestions for Reviewing Threat Trees

- Begin with a technology you are familiar with.
  - Compare what you know with what you see.
  - Identify any missing threat actions or other elements.
  - Remember that TIRA uses these trees as inputs for creating scenarios. If something is missing from a tree it can't be considered in the TIRA analysis.
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# Review Questions for Threat Matrices

- Do you understand the terms used in the column headings?
- Are there other threat actions you would add?
- Are there other mitigations / controls you would add?
- Would you change any entries in the cells of the matrix?

*If your review time is limited, feedback on the overall matrix structure is more important than comments on the individual cells.*

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*Thank you for your time*

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