

# THE PEW CHARITABLE TRUSTS

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**DATE: DECEMBER 15, 2004**

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**TO: THE HONORABLE RAY MARTINEZ III  
U.S. ELECTION ASSISTANCE COMMISSION  
FAX: 202-566-1389**

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**FROM: REBECCA W. RIMEL  
PHONE: 215-575-4700**

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**NUMBER OF PAGES INCLUDING COVER SHEET: THREE**

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# THE PEW CHARITABLE TRUSTS

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Rebecca W. Rimel  
President

Direct Telephone: 215.575.4700  
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[www.pewtrusts.org](http://www.pewtrusts.org)

December 15, 2004

The Honorable Ray Martinez III  
U.S. Election Assistance Commission  
1225 New York Avenue, NW, Suite 1100  
Washington, DC 20005

Dear Mr. Martinez:

I am writing to invite you to join the board of The Pew Charitable Trusts for a discussion on election reform while we are visiting Miami, January 10-14, 2005. Given your leadership on states' implementation of the federal Help America Vote Act of 2002, we would welcome the chance to hear your insights about the process. Our five-day educational trip to Florida is being planned to provide our board with opportunities to learn about a range of critical issues facing the country and to talk with policy makers, experts and a number of the Trusts' grantees. We would be most honored to have the opportunity to meet with you during our stay.

The Pew Charitable Trusts supports initiatives that inform the public on key topics and trends, promote engagement in civic life, and advance policy solutions on important challenges facing the American people. For more than a decade, the Trusts has sought to facilitate the federal policy debate on such issues as environmental protection, public health, and genetics and technology. Recognizing the growing influence of states, the Trusts several years ago began to develop a number of programs directed at state policy change. Most recently, our board approved a plan to launch a "center on the states," which will allow us to work on a broader range of policy issues and improve the effectiveness of our efforts by becoming more active participants in the process.

During the last decade, the Trusts has supported three nonpartisan initiatives aimed at improving the nation's elections. As you know, in the aftermath of the 2000 election, the Trusts established Electionline.org, a project to help monitor, assess and facilitate effective election reform and restore the public's confidence in the right to vote. I was delighted to learn that you use Electionline.org regularly and consider it a comprehensive and credible resource. The Trusts also has played a significant role in reforming the nation's campaign finance system and in encouraging young people between the ages of 18 and 25 to vote.

Given your legal expertise in election issues and your service on the U.S. Election Assistance Commission, our board would benefit greatly from hearing your observations about election reform in Florida and nationally, both in terms of progress that has been made and work that remains to be done. Doug Chapin, director of Electionline.org, also will be joining us for this off-the-record conversation, which will be moderated by Sue Urahn, director of Policy Initiatives and the Education program at the Trusts. This session is scheduled for Wednesday, January 12, from 9 a.m. to 10:30 a.m. in the Marbella Room on the lobby level of the Biltmore Hotel in Coral Gables. We would appreciate it if you would speak to the board for 15 to 20 minutes, leaving ample time for questions and an open dialogue.

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Letter to The Honorable Ray Martinez III

December 15, 2004

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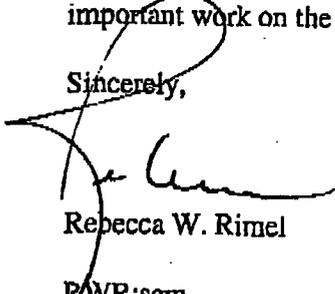
By way of background, our board consists of members of the Pew family as well as other business, health and academic professionals. Included among its membership are several physicians, a lawyer, an investment advisor, a rancher, a former banker, a recently retired Fortune 500 CEO and a former university executive. In addition, our board members serve on other corporate, university and charitable boards.

We would be very grateful if you would agree to take part in what promises to be a lively and informative discussion. If you are able to join us, we would, of course, be happy to cover any expenses you might incur, including hotel and travel.

Should you accept our invitation, my colleague Laura Shell will be in touch with your office closer to the event to confirm final logistical arrangements, while Sue will coordinate with you and Mr. Chapin on the content of the session. In the interim, please do not hesitate to contact Laura at 215-575-4701 with any questions.

Thank you for your thoughtful consideration of our invitation, and I hope to see you in January. In the meantime, you have my warm regards and best wishes for continued success in your important work on the U.S. Election Assistance Commission.

Sincerely,



Rebecca W. Rimel

RWR:scm

cc: Sue Urahn  
Laura Shell

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# THE PEW CHARITABLE TRUSTS

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Date: December 22, 2004

To: RAY MARTINEZ c/o ADAM AMBROGI

Organization: US EAC  
Fax: 202-566-1389  
Telephone: 202-566-3105

From: CLARE COTUGNO  
Phone: 215-575-4839

Number of pages including cover sheet:

17

PCT Board Bios  
& Session Prep for Board

Additional comments:

Per my voice mail.  
Don't hesitate to phone if there's a  
transmission problem or  
other questions.  
Thanks.

## BOARD DIRECTOR BIOGRAPHIES

### ROBERT H. CAMPBELL (Bob)

Bob Campbell enjoyed a lengthy career at Sun Co., Inc., beginning in 1960 as an engineer. He rose through the company to become president and CEO in 1991, and retired as chairman and CEO in 2000. Currently, he serves on the boards of CIGNA Corporation, Hershey Foods Corp., Hypercar, Inc., Rocky Mountain Institute and Vical, Inc. In addition, Mr. Campbell has been a director on the boards of the Philadelphia National Bank, National Industrial Advisory Council of the Opportunities Industrialization Centers of America and Elwyn Institute. He received his bachelor's degree in chemical engineering from Princeton University, a master's degree in chemical engineering from Carnegie Mellon University and a second master's in management from the Massachusetts Institute of Technology. Mr. Campbell joined the board in 2001.

### SUSAN W. CATHERWOOD

Susan Catherwood serves on the University of Pennsylvania board of trustees and is board vice chair of the Christopher Ludwick Foundation and the Executive Service Corps of the Delaware Valley. Ms. Catherwood is also a director on the board of The Glenmedc Trust Company and is a board member of the United Way of Southeastern Pennsylvania, the World Affairs Council, the Monell Chemical Senses Center and the Thomas Harrison Skelton Foundation, among others. A graduate of Stanford University with a bachelor's degree in history and political science, she has a particular interest in culture, public policy, health and education. Ms. Catherwood has been a member of the Trusts' board since 1988.

### GLORIA TWINE CHISUM

Dr. Chisum earned her bachelor's and master's degrees from Howard University and a PhD from the University of Pennsylvania. At the University, she served in a variety of capacities including trustee, vice chair of the trustees and chair of the Commission on Strengthening the Community. Ms. Chisum is a retired research psychologist who headed the vision laboratories of the U.S. Naval Air Development Station in Warminster, PA. She is a member of the Philadelphia Compact Leadership Group and has previously served on the boards of the Free Library of Philadelphia, the Annenberg Research Institute, the William Penn Foundation, Fischer & Porter Company and the former Meritor Savings Bank. Dr. Chisum joined the board in January 2004.

### ALAN J. DAVIS

Alan Davis is a partner at the law firm of Ballard Spahr Andrews & Ingersoll. His practice areas include commercial litigation, securities, criminal and municipal law. Mr. Davis has served as city solicitor of Philadelphia, chief assistant district attorney of Philadelphia, chief labor negotiator for the Southeastern Pennsylvania Transportation Authority (SEPTA), the School District of Philadelphia, and the City of Philadelphia. He is a past chairman and present member of the Executive Committee of the University of Pennsylvania Law School Inn of Court and a fellow of the American College of Trial Lawyers and International Academy of Trial Lawyers. He has been a lecturer at the University of Pennsylvania Law School and is active in various civic and charitable organizations. Mr. Davis is a graduate of the University of Pennsylvania (AB, with honors, 1957), and Harvard University (LLB, *magna cum laude*, 1960), and was editor of the Harvard Law Review. Mr. Davis joined the board in January 2004.

**THOMAS W. LANGFITT, MD (Tom)**

Tom Langfitt served as the president of the Trusts until 1994 and as chairman and chief executive officer of The Glenmede Corporation until May 1997. Prior to joining the Trusts, he was the Charles Harrison Frazier Professor and director of the division of neurosurgery at the University of Pennsylvania. During his 25-year tenure at Penn, Dr. Langfitt also served as vice president for health affairs, responsible for the university's hospital and health profession schools. His research interests include head injury, intracranial pressure, cerebral blood flow and metabolism. He is a graduate of Princeton University and the Johns Hopkins University School of Medicine and is the author of more than 200 publications. Dr. Langfitt is a fellow of the College of Physicians and a member of the American Philosophical Society and the Institute of Medicine. He is a director on the board of The Glenmede Trust Company, the University of Pennsylvania Medical Center, the National Museum of American History and the Greater Philadelphia Urban Affairs Coalition. He also has affiliations with Harvard Medical School and Princeton University. Dr. Langfitt has been a member of the Trusts' board since 1980.

**PAUL F. MILLER, JR.**

Paul Miller formerly served on the Trusts' investment committee and is a retired investment company executive. A founding partner of Miller, Anderson & Sherrerd, he has served as a trustee of the University of Pennsylvania, and on the boards of the Ford Foundation, Colonial Williamsburg, the Science Center of New Hampshire and on the board of overseers of the Wharton School. Mr. Miller is a member of the Financial Analysts of Philadelphia, the World Wildlife Fund, where he also serves as a director, and various other organizations. He earned his bachelor's degree from the University of Pennsylvania and has received honorary degrees from both Penn and Washington and Lee University. Mr. Miller joined the board in February 2004.

**ARTHUR E. PEW III (Art)**

Art Pew received a bachelor's degree in mechanical engineering from Princeton University. He has worked with the Burlington Northern Railroad, Pennsylvania Railroad and Chicago & Northwestern Railway in a number of professional capacities. His fondness for trains has continued through retirement. Mr. Pew is a director on the board of The Glenmede Trust Company and also currently serves on the boards of the Minnesota Transportation Museum, Museum of Transportation and Development, Osceola & St. Croix Valley Railway, Manitou Island Association and the Corporation of the Bermuda Biological Station for Research. His other interests include culture and health issues. He is the brother of Andy Pew and half brother of Sandy Pew. Mr. Pew has been a member of the Trusts' board since 1994.

**MARY CATHARINE PEW, MD (Cathy)**

Cathy Pew is a staff pediatrician with the Community Health Centers of King County in Washington State. She earned her medical degree at the University of Pennsylvania and holds a bachelor's degree in molecular biology from Yale University. Throughout her career, she has maintained a strong interest in issues related to child development and behavioral problems as well as children in crisis. Dr. Pew is fluent in Spanish and is a member of the American Academy of Pediatrics and Ambulatory Pediatric Association. She is the daughter of J. N. Pew, 3rd and the sister of Joe Pew IV and Howdy Pew. Dr. Pew joined the Trusts' board in 2000.

**J. HOWARD PEW II (Howdy)**

Howdy Pew attended the University of Vermont, holds a bachelor's degree in liberal arts from The Pennsylvania State University and earned a master's degree in wildlife biology from the

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University of Montana. Howdy is a director on the board of The Glenmede Trust Company. He is an avid outdoorsman and a strong advocate for the environment, and has a particular interest in natural resource issues and public policy. Howdy is the son of J. N. Pew, 3rd and the brother of Joe Pew IV and Cathy Pew. Mr. Pew has been a member of the Trusts' board since 1972.

#### **J.N. PEW IV, MD (Joe)**

Joe Pew IV, a graduate of the University of Pennsylvania School of Medicine, is a physician at the Reading (PA) Hospital and Medical Center, and Community General Hospital. Dr. Pew is a director on the board of The Glenmede Trust Company and includes among his memberships the American Medical Association, the American College of Physicians, American Red Cross, French & Pickering Creek Conservation Trust and the Pennsylvania Medical Association. His special interests are in the areas of health, public policy and the environment. He is the son of J. N. Pew, 3rd and brother of Howdy Pew and Cathy Pew. Dr. Pew has been a member of the Trusts' board since 1988.

#### **R. ANDERSON PEW (Andy)**

A director of Sun Company, Inc., Andy Pew served as president of the Helios Capital Corporation (a Sun subsidiary) and corporate secretary for Sun Company. He received his bachelor's degree from Temple University and a master of science degree in management from the Massachusetts Institute of Technology. Mr. Pew is currently director and chairman of the board of The Glenmede Corporation and is involved with many local civic organizations including the Children's Hospital of Philadelphia, Bryn Mawr College, the Curtis Institute of Music, the Academy of Music and Jackson Laboratory. He is an active pilot and chairman of the board for the Aircraft Owners and Pilots Association. Mr. Pew is the brother of Art Pew and half brother of Sandy Pew. He has been a member of the Trusts' board since 1967.

#### **SANDY PEW**

In addition to owning and operating the North Ridge Ranch in Montana, Sandy Pew leads study trips for individuals and groups in the Northern Rockies. These guided journeys focus on the wildlife in Grand Teton, Yellowstone and Glacier National Parks as well as the national forests of the area. Mr. Pew received a bachelor of science degree in range and animal science from Arizona State University. Sandy is a director on the board of The Glenmede Trust Company and, with interests in religion, the environment and education, he has served on the boards of many conservation and educational organizations, including the Yellowstone Center for Mountain Environments, the Mountain Research Center at Montana State University, the Glacier Fund, the Fountain Valley School in Colorado Springs and Teton Science School in Wyoming. He is the half brother of Andy Pew and Art Pew. Mr. Pew has been a member of the Trusts' board since 1994.

#### **REBECCA W. RIMEL**

##### **President & Chief Executive Officer**

Rebecca joined the Trusts' staff in 1983 and became executive director in 1989 and president and chief executive officer in 1994. She came to the Trusts from the University of Virginia Medical Center, where she was head nurse in the emergency department and assistant professor of neurosurgery, the first nurse to hold a faculty position in the university's medical school. She has authored or coauthored numerous scientific articles relating to head injury and is active on many boards. Rebecca serves on several boards including Deutsche Banc Scudder Funds and is emeritus trustee of Monticello-The Thomas Jefferson Foundation. She has been appointed to President Bush's Council on Service and Civic Participation and is a member of the Greater

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Philadelphia Chamber of Commerce Executive Committee and the American Philosophical Society, as well as a fellow of the College of Physicians of Philadelphia. Rebecca received a BS degree, with distinction, from the University of Virginia and an MBA from James Madison University. Ms. Rimel has been a member of the Trusts' board since 1994.

**ROBERT G. WILLIAMS (Bob)**

Bob Williams retired in 1993 from the Markel Corporation, where he was owner and chair. Previously, he had served 24 years at The Girard Bank in a variety of positions ranging from security analyst to vice chairman and director. Currently, Mr. Williams serves as chairman of the board of The Glenmede Trust Company and is a member of several other boards, including the Coriell Institute for Medical Research, Estaugh Corporation, Upland Corporation and the Elizabeth Haddon Housing Corporation. He is a graduate of Babson College and Harvard Business School and has interests in health, the arts and the environment. Mr. Williams has been a member of the Trusts' board since 1996.

**ETHEL BENSON WISTER (Peppi)**

Peppi Wister is a director of The Glenmede Corporation and Glenmede Trust Company. Ms. Wister has been involved with many cultural organizations and currently serves on the board of Philadelphia Television Network, Inc. and is a committee member of the Academy of Music. She is also the recipient of numerous awards, including the 1997 Arts Award from the Concerto Soloists Orchestra and the 1998 Guest of Honor Award from Scheie Eye Institute. Ms. Wister has been a member of the Trusts' board since 2003.

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**ELECTION REFORM: MAKING EVERY VOTE COUNT  
WEDNESDAY MORNING, JANUARY 12**

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*Moderator:*  
Susan Urahn

*Guests:*  
Doug Chapin  
Ray Martinez III

**Overview**

Since the 2000 election, Florida has been the poster child for election reform. George W. Bush's narrow 537-vote victory over Al Gore that year catapulted the state into the international spotlight and subjected its electoral process to withering scrutiny. As the national drama over the outcome of the presidential election continued, Florida and its election officials were the subject of nearly daily reports about the conduct of the vote. And the halting effort to conduct a recount triggered widespread frustration, both with the highly decentralized nature of the American electoral system and the lack of formal or informal national voting standards.

The events in Florida became the catalyst for nationwide changes in election reform. In 2002, Congress enacted the Help America Vote Act (HAVA), which promised \$3.86 billion to help states address their election problems and established a new federal agency, the Election Assistance Commission (EAC), to dole out the funds and provide states with information and guidance on election administration. In exchange for the federal grants, states were required to meet certain national mandates, including provisional voting, statewide computerized voter databases and voting technology upgrades. But while states immediately received about \$650 million to begin updating voting equipment, Congress and the White House took more than a year to appoint the EAC, which in turn delayed the distribution of additional HAVA funds to the states.

As both states and the EAC fought to catch up, predictions about the nation's electoral readiness in 2004 became dire. Some states, including Florida, rushed to purchase touch-screen voting machines, only to find themselves mired in lawsuits over voter-verifiable paper trails. States adopted different interpretations of HAVA's voter identification and provisional ballot provisions. Democrats and Republicans exchanged heated accusations about fraud among absentee ballots, and each party deployed thousands of lawyers and activists to monitor the polls.

Much to the country's surprise and relief, no major glitches occurred on November 2. For Florida, the margin of victory in the presidential race, combined with a relatively smooth Election Day and more widely publicized problems in Ohio and elsewhere, took the state off election reform's center stage. But as many experts noted, there were a number of places in the country where, if the vote had been closer, scrutiny of the

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election process would have produced the same sort of consternation as did the events of four years ago. And states are far from meeting all of the HAVA mandates—or receiving the full appropriation promised by Congress. More than 40 states, for example, received waivers until 2006 on the requirement that they establish statewide voter registration databases, which will help guarantee that voter lists are accurate.

This session's speakers—Doug Chapin, director of the Trusts-supported Electionline.org initiative, and Ray Martinez III, a member of the federal EAC—will offer a retrospective look at the states' progress on election reform since 2000, as well as an analysis of what challenges lie ahead as the nation turns its attention to the 2006 and 2008 elections.

## **SPEAKERS' BIOGRAPHIES**

### **Doug Chapin**

Doug Chapin is director of Electionline.org, created by the Trusts in March 2001 to monitor, assess and help advance states' election reform efforts in the aftermath of the 2000 elections. Mr. Chapin has worked on the legal and policy aspects of election issues for more than 15 years. Prior to joining Electionline.org, Mr. Chapin worked at the law firm of Skadden, Arps, Slate, Mcagier & Flom, counseling clients on compliance with federal, state and local laws regulating campaign finance, lobbying, gifts to public officials and conflicts of interest. At Dickstein, Shapiro, Morin & Oshinsky, he established the firm's disclosure program under the Lobbying Disclosure Act and litigated redistricting cases in state and federal court.

Mr. Chapin served for three years as elections counsel to the Democrats on the U.S. Senate Rules Committee, where he worked on campaign finance reform, election administration, disabled voting and other issues. He also spent five years as director of research and statistics at Election Data Services, a political consulting firm, and was a statistician for the Federal Election Commission. Mr. Chapin received a law degree from Georgetown University Law Center, a Master's degree in public administration from Harvard's Kennedy School of Government and a Bachelor's degree in politics from Princeton University.

### **Ray Martinez III**

Ray Martinez is one of four members of the U.S. Election Assistance Commission (EAC). Mr. Martinez was nominated by President Bush and confirmed by unanimous consent of the U.S. Senate in December 2003. Previously, he was an attorney in Austin, Texas, focusing primarily on government affairs and administrative law matters for county governments and other public entities. He also served as executive director and legal counsel of the Every Texan Foundation, a nonpartisan voter registration and education effort aimed at increasing voter participation in Texas.

Before beginning his law practice, Mr. Martinez served as deputy assistant to the President for Intergovernmental Affairs, assisting former President Clinton with policy

issues involving the nation's governors and other state elected officials. He also helped develop long-term strategies to stimulate economic growth along the U.S./Mexico border region and helped established the U.S./Mexico Border Health Commission, now headquartered in El Paso, Texas. He served as regional director for the U.S. Department of Health and Human Services (HHS) in Dallas, where he focused agency resources on public health issues such as full implementation of the Children's Health Insurance Program. He also served as White House liaison to HHS and as special assistant to the President in the White House Office of Political Affairs. Prior to his service in the federal government, Mr. Martincz worked as a legislative liaison for the Texas Attorney General's office, and on staff at the Texas legislature. A native of Texas, he received his law degree from the University of Houston Law Center and his Bachelor's degree from Southwestern University.

DRAFT

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## Article 1



## THE AMERICAS

**Voting confusion raises fears of more polling day glitches.**

By HOLLY YEAGER

525 words

20 October 2004

Financial Times

London Ed3

Page 8

English

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The electoral reforms launched after the contested 2000 US election have only been partially implemented, and some voting procedures across the US remain confused, a report on possible election glitches said yesterday.

The study by electionline.org, a non-partisan research group, comes amid growing concern that "overtime" will be required to determine the outcome of this year's presidential contest. High voter turnout, close contests in battleground states and legal challenges could potentially delay results. Democrats, Republicans and activist groups have lined up thousands of lawyers to monitor polling stations on election day. The campaigns have also been raising money for any recounts.

"What happened in (the) 2000 (election) might never be repeated again, but some of the ingredients that produced chaos four years ago still exist," said Doug Chapin, director of electionline.org.

Many states moved to install touch-screen voting machines. But uncertainty about the ability to provide a paper receipt to voters, and to conduct a recount if a contest is close, has stalled adoption of that technology.

A separate area of concern is so-called provisional ballots. The Help America Vote Act, passed after the 2000 debacle, gave voters who show up at a polling station and believe they are registered - but do not find their names on the voter rolls - the right to cast a ballot. This would be counted only if the voter's eligibility was subsequently confirmed.

But states have set up different procedures for determining voter eligibility, with some 28 mandating that ballots cast in the wrong precinct should not be counted.

"Many people are afraid provisional ballots will become the hanging chads (of Florida) of 2004," Mr Chapin said.

The US Justice department stepped in to a dispute surrounding this issue on Monday, asking a federal judge in Michigan to dismiss a lawsuit brought by Democrats attempting to require the state to count ballots cast in the wrong precinct.

About a dozen other lawsuits are pending across the country that could effect the conduct of the vote.

Mr Chapin also identified three areas in which reform did not keep pace with expectations after 2000: the Pentagon reversed course and did not institute an internet voting system for military personnel overseas; only 15 states have statewide databases required by the voting law; and the federal government has dispensed only a portion of the money pledged to help states with these reforms.

In Florida, where early voting began Monday, civil rights groups complained that an area with a high concentration of black voters was inadequately served by a single early-voting site. The Republican secretary of state said additional sites would be added.

Cornell Belcher, a Democratic pollster who studies African-American and young voters, said the hot-button issue for black women this year was not the war in Iraq or the economy.

"What's at stake is their belief in our Democratic democratic system," he said.

The single comment he hears most often is: "Is my vote going to be counted?" [www.ft.com/uselections](http://www.ft.com/uselections) IT Review, Separate Section

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Dow Jones &amp; Reuters

## The Beacon Journal

Found on Ohio.com

A

**Problems at polling places; No major meltdowns reported, but minor troubles snarl voting process**

By Deborah Hastings

Associated Press

442 words

3 November 2004

Akron Beacon Journal (OH)

4X

9

English

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Machines malfunctioned, tempers flared and edgy voters often waited in lines for hours Tuesday to pick a president in a contentious race watched by thousands of monitors who expected the worst.

By midday, several local snarls had been reported but no widespread allegations of voting problems.

"So far, it's no big, but lots of littles," said Doug Chapin, director of the Election Reform Information Project, a nonpartisan research group. "We know of no major meltdowns anywhere along the lines some people were worried about."

Hyper-vigilance appeared to be the order of the day, which in some states prompted poll closures and unfounded complaints.

In the battleground state of New Jersey, for example, a suspicious substance later determined to be spilled salt prompted the two-hour closure of a Mount Laurel precinct. In Pennsylvania, zealous GOP election monitors complained that some Philadelphia voting machines already had thousands of recorded votes when the polls opened at 7 a.m.

Local election officials quickly explained that voting machines registered every vote ever cast on them -- like mileage on a car odometer -- and that did not constitute evidence of fraud.

"It's absolutely ridiculous," said Deputy City Commissioner Ed Schulgen.

In other states too close to call -- including Iowa and Michigan -- the liberal group MoveOn.org was accused of disrupting local precincts. In Ohio, a woman filed a lawsuit on behalf of voters who didn't receive absentee ballots on time, asking they be allowed to cast provisional ballots. Later in the day, a Toledo federal judge granted her request.

New touch-screen voting machines, which have been criticized by computer scientists and various states as susceptible to hacking and malfunction, were used Tuesday in 29 states and the District of Columbia. Only in Nevada, for this election, did the machines produce the paper records that make recounts reliable.

In Florida, which gave the 2000 election to President Bush on the basis of 537 votes, nearly half the state's voters were using the ATM-like machines.

Chellie Pingree, president of Common Cause and a former international election monitor, said a toll-free voting hot line established by her citizens' lobbying group had logged 20,000 calls by 10 a.m.

Provisional ballots, new this election, also prompted disaster fears because they could delay any recount efforts. Any voter whose name does not appear on precinct rolls is entitled to cast a provisional -- or paper -- ballot. But elections officials must individually certify them as being cast by registered voters before they can be counted.

Document AKBJ000020041103e0b300031

020161



Dow Jones &amp; Reuters

## The Atlanta Journal-Constitution

ajc.com

Metro News

**Voting machines get an A+**

CARLOS CAMPOS

Staff

700 words

5 November 2004

The Atlanta Journal - Constitution

Home

E1

English

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Georgia's touch-screen voting machines passed a major test Tuesday.

A record 3.2 million voters cast ballots across the state, and no widespread equipment problems were reported. Just 24 minutes after the polls closed, unofficial results began flowing in to state election workers headquartered in Atlanta. In an exit poll of 1,618 Georgians conducted for The Atlanta Journal-Constitution and other media, 90 percent said they believed their votes would be counted accurately.

And on Election Day, Secretary of State Cathy Cox's worries were about long lines and provisional ballots. She wasn't having to defend the performance of the touch-screen machines she purchased in 2002 to replace the state's former patchwork of lever, optical scan and punch-card voting systems.

"They liked the machines," Cox said of Georgia voters. "They're frustrated with how long it takes to go through the check-in process. That's part of what we'd like to attack next."

Only a few minor problems with voting equipment were reported. Election officials had trouble programming voter access cards used to cast ballots, delaying the opening of some polls in Rockdale, Twiggs and Hancock counties.

Touch-screen voting also is used in parts of Florida, California, Nevada and other states. Officials in Maryland, the only other state that votes exclusively on touch-screen machines, also were crowing about their Tuesday success.

Like Cox, Maryland's chief election official hopes that problem-free elections eventually will snuff out criticism from some computer scientists, political activists and others who believe that electronic voting can be manipulated to produce fraudulent results.

"The fact that elections went so well across the country . . . It's got to start quieting down a bit," predicted Linda Lamone, Maryland's administrator of elections.

But that's not likely to happen, countered Doug Chapin, director of electionline.org, an election reform project financed by the Pew Charitable Trusts.

"Anyone who had an opinion on electronic voting before Nov. 2 saw nothing on Nov. 2 to change their opinion," Chapin said. "The people who make the machines, bought the machines or like the machines saw nothing that would dissuade them from making, buying or liking them in the future. People who have concerns about the machines saw nothing that would dissuade them from having continued concerns."

Forsyth County computer programmer Roxanne Jekot of countthevote.org said it's "foolish" for anyone to immediately declare electronic voting a rousing success. She said she is withholding judgment for now.

"I really don't have any comment until I can get some numbers and do some evaluation and take a look at what the end result was," Jekot said.

Georgia Tech researchers have devised a survey that seeks voters' opinions on their experiences in casting ballots. The

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survey can be accessed at [www.ittac.org/voting.php](http://www.ittac.org/voting.php), or a paper copy can be obtained by calling 1-866-948-8282.

Cox's office will begin meeting soon with an advisory panel of local elected officials to talk about how to streamline the voter check-in process in hopes of ending long waits at the polls. Among the ideas --- one already used in Forsyth County --- is the automation of a statewide voter registration database so that voters' names can be looked up on laptop computers at the polling place rather than manually.

Electionline.org's Chapin said that "on first blush . . . it's a positive sign" that there were no major national problems reported with electronic voting. But he was cautious about drawing any broad conclusions just two days after the election.

"We don't know yet if the absence of reported problems so far means that there weren't any problems," Chapin said. "Or if it's like the old joke about the guy who fell off the tall building --- they knew he was an optimist because halfway down they heard him say, 'So far, so good.'" Photo Touch-screen machine instructions helped voters cast ballots Tuesday at City Hall in Morrow. / JOHNNY CRAWFORD / Staff

For Reprints in the Original Format: <http://www.ajc.com/info/content/services/info/reprint2.html>

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Dow Jones &amp; Reuters

National/Foreign

**VOTING ERRORS TALLIED NATIONWIDE**

Brian C. Mooney GLOBE STAFF

2,133 words

1 December 2004

The Boston Globe

THIRD

A1

English

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More than 4,000 votes vanished without a trace into a computer's overloaded memory in one North Carolina county, and about a hundred paper ballots were thrown out by mistake in another. In Texas, a county needed help from a laboratory in Canada to unlock the memory of a touch-screen machine and unearth five dozen votes.

In other places, machine undercounting or overcounting of votes was a problem. Several thousand votes were mistakenly double-counted in North Carolina, Ohio, Nebraska, and Washington state. Some votes in other areas were at first credited to the wrong candidates, with one Indiana county, by some quirk, misallocating several hundred votes for Democrats to Libertarians. In Florida, some machines temporarily indicated votes intended for challenger John F. Kerry were for President Bush, and vice versa.

In the month since the election, serious instances of voting machine problems or human errors in ballot counts have been documented in at least a dozen states, each involving from scores of ballots to as many as 12,000 votes, as in a North Carolina county. On Election Day, or in later reconciling tallies of ballots and voters, local officials discovered problems and corrected final counts. In some cases, the changes altered the outcomes of local races. But in North Carolina, the problems were so serious that the state may hold a rare second vote, redoing a contest for state agriculture commissioner decided by fewer votes than the number of ballots lost.

After the disputed vote in Florida four years ago, Congress passed the Help America Vote Act of 2002 and authorized \$4 billion so states could create central computerized voter lists and replace outdated voting systems such as punchcards by 2006. But many states have not completed the overhaul, and this year's election unearthed enough problems both with older technologies and newer electronic touch-screens that two federal agencies plan unprecedented nationwide inquiries. The investigations by the Government Accountability Office and US Election Assistance Commission will begin early next year and be completed by mid-2005, at the earliest.

In addition, minor presidential candidates requested recounts in four states a partial one completed yesterday in New Hampshire, and statewide in Ohio, New Mexico, and Nevada.

None of the recounts or inquiries is expected to affect the results of the presidential election, which Bush won by more than 3.3 million votes.

Those who believe that either or both of the past two presidential elections were manipulated by a vague conspiracy to elect Bush have done statistical analyses of voting patterns in Florida and argued that the voting discrepancies were much larger and systemic, but their studies have not stood up to scrutiny from academics and other analysts.

Most of the concerns, which have rocketed through the Internet, center on computerized voting or tabulating machines, including some that do not keep a paper record for audits and recounts. Some computer scientists acknowledge that these systems could be vulnerable to tampering.

"I would hesitate to take seriously the conspiracy theories, but there are certainly gaps and vulnerabilities that have got to be addressed," said DeForest B. Soaries, chairman of the US Election Assistance Commission, which was created by the 2002 law and plans to conduct hearings around the country on the voting.

"We are convinced that while the election went relatively smoothly compared to what many had expected, that does not eliminate the need to study the results and collect data to document machine malfunctions and other administrative matters," Soaries said.

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Since 2000, watchdog groups have intensified their monitoring and cataloging of complaints and errors. The nonpartisan Verified Voting Foundation and other groups built a database of more than 30,000 "election incidents" reported across the country this year. Most were routine, but nearly 900 involved significant e-voting problems, including malfunctions that shut down machines, lengthening waits at the polls. There were 42 reports of total breakdowns of machines in New Orleans and 28 in Philadelphia and "15 reports of catastrophic machine failure" in Mercer County, Pa.

The most serious problems occurred in North Carolina, where 4,438 e-votes disappeared in Carteret County. In at least five other counties, major double-counting or undercounting was discovered and corrected by North Carolina officials during their tabulations.

Johnnie McLean, deputy director of the State Board of Elections, attributed many mistakes to "the human element, brought on by fatigue." In Carteret, for example, election workers apparently did not notice the "Voter Log Full" message on the black box as the UniLect touch-screen failed to record the electronic votes, she said.

"If we had problems in the past, they were not magnified like this," McLean said, referring not only to the closeness of the statewide race, but also the extraordinary scrutiny of voting since 2000.

Examples of other major problems that were reported on and after Nov. 2, then later corrected, include:

Thousands of ballots were mistakenly double-counted in Sandusky County, Ohio; Sarpy County, Neb.; and Grays Harbor County, Wash. Democrats in Washington must decide by Friday whether to seek a second recount in the closest governor's race in state history. One recount has been held, reducing Republican Dino Rossi's 261-vote lead to 42 votes over Democrat Christine Gregoire.

In Gahanna, Ohio, a suburb of Columbus, Bush was temporarily credited with 3,893 more votes than he actually received in a precinct where only 638 voters cast ballots on a Danaher electronic voting machine.

In Franklin County, Ind., a tabulator credited about 600 straight-ticket Democratic votes to Libertarian Party candidates.

In Collin County, Texas, the memory card of a Diebold Election Systems touch-screen machine had to be sent to a laboratory in Canada a week after the election to extract information about 63 votes cast before the machine froze and was taken out of service.

In South Florida's Broward County, "multiple misrecordings" occurred when votes for Kerry on touch-screens made by Election Systems & Software Inc. appeared as Bush votes, and there was at least one account of a Bush vote going to Kerry, the Verified Voting group reported. Broward voters discovered the problem on screens that allowed them to check their selections before entering them electronically.

The long list of documented problems has fueled the suspicions of conspiracy theorists, activists, and the minor presidential candidates who requested the New Hampshire and Ohio recounts.

Ohio decided the 2004 contest, but since the 2000 election, Florida remains the focus of the doubters and the devotees of various scenarios that suggest skulduggery, in part because early exit polls overstated Kerry's strength.

No group has been more aggressive than Seattle-based Black Box Voting, which bills itself as "consumer protection for elections." Led by founder Bev Harris, the organization is seeking election records from around the country for audits of the results. The primary focus is Florida, where internal computer records have been requested in all 67 counties, and the results in glitch-plagued Volusia County, in the east-central part of the state, are being contested.

Four years ago, during vote-counting on election night, a faulty memory card initially deducted 16,022 votes from Democrat Al Gore's vote total in Volusia. Despite spending about \$300,000 to upgrade equipment and avert a repeat, there were memory card problems this year in tabulators for six Volusia precincts. The optically-scanned paper ballots were re-fed into other counting machines to reach an accurate tally, a county election official said.

"All day long, I get desperate calls from people who are in so much pain," said Harris, the Black Box founder, who said she is convinced fraud occurred in some places Nov. 2. "They say: Can you fix it? Can you solve it? Can you turn around the presidential election? We're not trying to turn the election around. We're trying to get elections to be more transparent, because with the new machines, it's not transparent."

Deanie Lowe, Volusia's supervisor of elections, said she has complied with Harris's record requests and offered to recount, free of charge, any three of Volusia's 179 precincts selected by Harris.

Harris, however, said records for all precincts were not turned over, and Black Box will seek a 50-precinct recount in the county, which Kerry won but by a smaller margin than Gore did in 2000.

Much of the postelection focus on Florida resulted from a pair of analyses that claimed Bush's vote totals in the state were inflated by two vote-counting technologies.

The first analysis originated on the Web and cited results in rural, overwhelmingly Democratic counties in Florida's panhandle, where Bush crushed Kerry. All use optical scanners. What the analysis failed to note is that Bush routed Gore by nearly equal margins four years ago in the same conservative counties that have been tilting Republican for years in national elections. A team of Miami Herald reporters reviewed 17,000 ballots in three of the counties, basically confirming the election results.

Then, a broadly reported second study by a team at the University of California at Berkeley, using an academic statistical method, asserted that "Irregularities associated with electronic voting machines may have awarded 130,000 excess votes to President George W. Bush in Florida." In Broward County alone, the study said, Bush "appears to have received approximately 72,000 excess votes." Palm Beach and Miami-Dade counties, which also use touch-screens, were also cited as anomalies.

But if Bush had actually received 72,000 fewer votes in heavily Democratic Broward, his total this year would have been less than it was in 2000 even though nearly 132,000 more ballots were cast. Kerry won all three key counties, Broward by more than 209,000 votes.

Bush carried the state by 380,978 votes, or about 5 percent of 7.6 million cast.

If recounts are the skeptics' best hope to uncover systemic irregularities, they got off to a rocky start in New Hampshire. Completed yesterday at the request of Independent candidate Ralph Nader, the Granite State re-tally of 50,600 votes in 11 towns and city wards that use optical scanners increased Kerry's total by 87 votes and Bush's by 62.

Secretary of State William M. Gardner said scanned ballots have worked well in New Hampshire. "Indeed, the largest discrepancies found this year were in a legislative race involving hand-counted ballots," he said.

On deck is Ohio, which tipped the Electoral College to Bush. At the earliest, the recount of 88 counties won't begin until Dec. 13, according to the secretary of state's office, the same day the Electoral College is scheduled to formalize Bush's reelection. The recount could take anywhere from a few days to a few weeks. Minor presidential candidates Michael Badnarik and David Cobb of the Libertarian and Green parties, respectively, have said they would formally seek the recount once the state certifies the official results Monday. They will incorporate the review of 155,000 provisional ballots, which were not included in preliminary tallies that showed Bush winning Ohio by 136,483 votes, or about 2.5 percent.

How long the recount takes will depend on whether Badnarik and Cobb ask for a manual inspection of any or all of the 5.5 million ballots, said Carlo LoParo, spokesman for Ohio's secretary of state, J. Kenneth Blackwell.

Of complaints about long lines that discouraged some from voting and allegations that there was a shortage of machines in some urban Democratic areas, LoParo said such decisions in Ohio are made by county boards of elections with two Republicans and two Democrats.

Long waits in Ohio and elsewhere resulted from the system being overwhelmed by a high turnout, said Doug Chapin, director of the nonpartisan electionline.org, which monitors reform efforts.

More attention should be paid to providing an adequate number of machines in polling places, he said, as well as "finishing the job" mandated by the Help America Vote Act. Forty states, for example, have yet to comply with a mandate to establish a central, statewide database of registered voters. That will reduce questions about voter eligibility at election time, Chapin said.

Whatever the outcome of the recounts and the official inquiries by federal agencies, the impetus for improve voting systems will not fade, he said.

"This is not a fringe issue, because a sizable group is interested in pursuing this as a policy issue going forward," Chapin said. "There's now a critical mass of people involved who want to address the problems that occurred in 2004. This issue is not going to go away."

SIDEBAR: ELECTION DAY PROBLEMS PLEASE REFER TO MICROFILM FOR CHART DATA.



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I. In Focus This Week

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State lawmakers and election officials have for the most part put the election behind them, but not the problems that occurred in a number of states and localities.

With a few months to go before most state legislatures open sessions early, top election officials and politicians are beginning to lay out their plans for changing the way elections are administered based on the lessons they learned on November 2.

The plans being floated for deliberations next year range from the practical, the addition of early or no-excuse absentee voting in states that do not allow such options for voters now, to the innovative, which in Florida is a call for an election "season" that lasts two weeks rather than a traditional Election Day.

Problems a month ago at the polls have prompted calls for updated or standardized voting machines in New York and New Mexico. And it appears likely that the debate over the need for voter-verified paper audit trails with electronic voting machines will again be rekindled in a number of state legislatures.

A review of press reports from the past few weeks preview the focus of discussions in a number of states.

- ❑ Florida election officials have proposed creating an election season which would do away with a set election day and allow voting through an extended time period, the *Miami Herald* reported.
- ❑ In Iowa, Secretary of State Chet Culver has said he will ask the state legislature to approve same-day voter registration, and to also consider a mail-in election system, according to the *Iowa City Press-Citizen*. In Connecticut, the *Record Journal* reported that lawmakers there are also considering same-day voter registration.
- ❑ The *Albuquerque Journal* reported New Mexico Gov. Bill Richardson has proposed several changes he would like to see for the next election, including standardizing voting machines in all counties, requiring voting machines to leave a paper trail and developing new standards concerning the ratio of voting machines per voter in order to prevent long lines.
- ❑ New York City Mayor Michael Bloomberg publicly criticized the voting machines that were used in the November election, saying they were over 40 years old, and based on a patent developed by Thomas Edison which is almost 140 years old, *Newsday* reported. After noting the current voting machines "belong in the New York Historical Society" rather than polling places, Bloomberg said that the state lawmakers need to enact legislation to free up \$200 million in federal

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funds to buy new voting machines.

- ☒ Texas state Rep. Aaron Peña, proposed H.B. 166, which would require voting machines to give voters paper receipts. If passed, the bill would go into effect January 1, 2006. A companion bill has also been submitted in the Texas State Senate, as reported by *The Valley Morning Star*.
- ☒ According to the *Miami Herald*, Florida Gov. Jeb Bush has supported a series of changes that will revise the way in which felons can regain the right to vote. They would include easing restrictions in clemency rules which will allow more felons the right to vote, as well as hiring more staff in order to handle the backlog of felons who have applied to have their rights restored. The changes will be introduced by the clemency board in early December.
- ☒ Illinois election officials have called for legislation which would create a statewide standard for counting provisional ballots, the *State Journal-Register* reported. In the 2004 elections, different counties used different standards as to where provisional ballots could be cast and for what races they could be cast for.
- ☒ According to *The Journal Inquirer*, Connecticut will be holding legislative hearings on adding no-excuse absentee voting for the next election.

*electionline.org* will continue to update the progress of election administration bills filed in state legislatures.

File Folder fr. Martinez  
entitled 7/22/05

Planning Session on state  
voter registration Databases

NAS  
Technology Refresh  
Proposal

EAC follow-on proposal

Discussion document

In my survey of the state and Academy technology experts, everyone noted the significance of the January 1, 2006 deadline. Further, there was a broad consensus that many states are in danger of falling short of deploying a HAVA-compliant system by that date. Short-term measures that the EAC and Academies might undertake together fell into two broad categories: technical and administrative.

### Prior to January 2006

The following technically-oriented objectives were mentioned as useful activities to undertake prior to January 2006

- Developing a list of common criteria (perhaps derived from some reasonable amalgamation of current state requirements for their VR systems).
- Providing advice to support conversions of county data to the statewide system to establish a baseline population in the database.
- Describing plausible quick-fix "disposable" approaches that bring states into compliance that do not constrain the eventual architecture of better systems.
  - For example, it might be useful to develop criteria and procedures that would enable counties to feed their individual lists into a state system by whatever means feasible, e.g. upload through the Internet, CDs, etc, and then coalesced into a single database system that assigns the necessary unique ID.
- Planning for election day use of the systems.
  - A real problem is capacity planning for the peak query load that will occur on election day. This could be done through a contract with a service provide to provide server farm capability.
- Developing a set of best practices that will allow states to fail or succeed en masse. (The "en masse" notion is based on the idea that if a large number of states are in the same situation regarding compliance, they may have greater leverage in negotiating with the Justice Department subsequent to January 2006. The availability of a set of "best practices" to which these states adhere could be an important part of demonstrating a good faith attempt to comply with the HAVA requirements.)

One administratively oriented objective was mentioned for consideration prior to January 2006: the formation of a state consortium that would begin to enable states to pool knowledge and exert greater leverage over contractors. Code sharing is already in place through govcc, but higher-level knowledge sharing is very much needed. (Higher-level knowledge includes contract terms, RFPs, architectures, problem reporting, data

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**US ELECTION ASSISTANCE COMMISSION**  
**Workshop for Voter Registration Database**  
**Technology Officers**  
*Meeting Summary*

The United States Election Assistance Commission engages in research and technical assistance activities to support State-level implementation of the provisions of the Help America Vote Act (HAVA). One such provision is the requirement for all States to provide statewide voter registration bases at all voting locations not later than January 1, 2006. These databases, described in Section 303 of HAVA, are required to host information in a single environment accessible to authorized users but protected from inappropriate use, interface with other State-level systems, assign unique identifiers to legally registered voters, and, generally, serve as the single point of information for all Federal voter registration information in a specific State.

In order to support States' efforts on this important topic, the EAC convened a workshop for chief information technology officers responsible for the development and operations of these databases. This workshop, held in June 2005 at the National Academy of Sciences in Washington, DC, afforded State technology officials an opportunity to share experiences, ideas, challenges and constraints with their peers from around the country. This peer dialogue was supplemented by participation from a cadre of NAS technology experts. These experts brought unique perspectives and valuable technology knowledge to bear on the challenges articulated by the participants. Before the meeting, participants were provided the following topics for consideration:

- Software Development
- Databases
- Networking & Communication
- Security & Privacy
- Training & Human Resources

Over the course of the two days, participants were asked to contribute their perspectives on the key elements and challenges of meeting the requirements for statewide voter registration databases articulated in HAVA. This meeting summary provides an overview of the key observations and challenges articulated by the participants as well as a summary of suggested action items in each of these themes.

**Software Development**

While software development itself (e.g. architecture, testing) did not resonate as a primary challenge for the IT participants, they did articulate challenges around contract management and vendor selection and performance. Specifically, States were concerned about the RFP development process and a sense that vendors were "re-selling" the same product because States were not communicating about what was already available. Additionally, by not sharing information (e.g. request for proposals), States were repeating the same mistakes, rendering them insufficiently prepared to hold vendors accountable and secure the best services.

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### ***Suggested Action Items***

Participants suggested the following types of activities and resources would be helpful to them:

- Developing a community of practice with the following features:
  - Online learning community to share, information, documents, code bases, and other resources
  - A place (online) to share success stories and “get the word out” about new requirements.
- Fostering “user groups” where States using the same vendor could gather to share information either in person or electronically

### **Databases**

It was generally agreed that “databases” as a topic focused on the interoperability capacity of the systems as compared to the requirements of HAVA. Participants noted that the language in HAVA requiring database to interact with other databases is not completely clear. Participants struggled with feeling under prepared to assess their own compliance, asking the question “how good is good enough?”

In addition to the question of with which databases the voter registration list is required to interact, participants were also concerned about the effect of time on their databases’ performance and ability to auto-interact. That is, if solutions are developed to challenges identified over time, participants worry that the revised databases might become too cumbersome to work effectively.

Beyond these technical challenges, participants articulated challenges they described as “political.” These challenges included securing county buy-in, fostering collaboration among diverse stakeholders, and balancing Federal and State legal requirements in their work. Participants encouraged their peers to include all stakeholders early in the process, to create buy-in by being inclusive in RFP development and vendor selection, and to always focus on the fact that “at the end of the day, you want the system to work.”

### ***Suggested Action Items***

Participants suggested the following types of activities and resources would be helpful to them:

- A compliance checklist focused on the technical requirements of the VR databases
- Testing guidance from the Election Assistance Commission
- A joint Federal-State testing plan
- Standards for best practices in design and interoperability
- A reference architecture that would be HAVA compliant

## Security & Privacy

Two primary themes emerged as part of the security and privacy conversation:<sup>1</sup> internal and external concerns. Internal concerns deal with ensuring those that have access only have appropriate access to appropriate information, as mandated by HAVA and in accordance with State law. To this end, participants discussed the need for role-based access. This type of access assigns certain permissions to certain users (based on their role and level of need) and thus ensures that only those that “need to know” have access to sensitive information.

External access recognizes that counties have different perceptions of privacy constraints and that they use information differently. For instance, many counties sell their voter registration lists to candidates in various elections. Clearly, there must only be non-private information on that list. This is a requirement for privacy; the database must *contain* but not *provide* that information on the sellable list.

Additionally, participants were concerned about the perception of privacy in their home States. Real social problems such as stalking and violence against public officials (e.g. judges) have created fear over inappropriate access to address or even voting district information. This fear has resulted in the cancellation of certain public Web-based applications through which voters can determine where their appropriate polling location.

### ***Suggested Action Items***

Participants suggested the following types of activities and resources would be helpful to them:

- Guidance around legitimate privacy concerns, including blind ballot voters
- Shared best practices on role-based and privacy (e.g. flags vs. filters) strategies

## Networking & Communication

Participants considered security to be a component of networking and, as such, articulated challenges they face or are concerned about with respect to threats, role identification, and tradeoffs between privacy and security. Specifically, participants thought threat detection and planning for attacks on their databases was critically important. These threats may be from those actually attempting to steal information or those simply testing their “hacking skills.” Specifically, participants discussed the need for planning, detection, and recovery from an attack on their system. Additionally, participants are aware that threats are constantly evolving, a situation that requires constant vigilance on their parts.

With respect to appropriate roles, participants discussed the value of moving from a password-based protection system to a potential token system. Under either system, it was agreed, security is still a consideration to be given top priority. States need to make individual decisions based on the type of user being given access.

---

<sup>1</sup> Participants wanted to discuss security with networking.

### ***Suggested Action Items***

Participants suggested the following types of activities and resources would be helpful to them:

- Additional literature on the value of tokens vs. passwords
- Coordination with postal service to reach additional addresses, as appropriate
- Guidance around requirement interactive partners

### **Training & Human Resources**

The primary challenges associated with human resources and training related to staff shortages and accountability. Specifically, the participants were concerned about the "accountability gap" between those that will actually do most of the work and those that will be held accountable for its quality. Many participants felt that the nature of their work and the requirements they face are not always well understood, leaving them understaffed and overtaxed.

Training issues included challenges around States delivery vendor-developed training, facility constraints, and staff turnover. Also challenging to the participants is knowledge transfer from the vendor over to State personnel and the need to educate management about ongoing support needs. Participants encouraged their peers to ensure they participate in the design plans and not simply hand over control to their vendors.

### ***Suggested Action Items***

Participants suggested the following types of activities and resources would be helpful to them:

- Tools for communicating staffing requirements
- Strategies for educating first internal collaborators and then external stakeholders
- A chart comparing the staffing levels of other States
- Comprehensive help files for all programs and products
- Regional trainings, peer methodology or train-the-trainer

This Workshop for Voter Registration Database Technology Officers provided colleagues from around the country to join together with EAC and NAS technology experts for a facilitated discussion around issues, challenges, strategies, and necessary support. Thanks to the active participation of the attendees, the meeting was successful on many fronts. Among the outcomes of the meeting are:

- Fostered peer relationships for ongoing communication
- Provided EAC a clearer sense of the challenges and needs of the field
- Generated a list of possible next steps for both EAC and the IT personnel back home
- Exposed participants to NAS expertise

As EAC moves forward in supporting States in meeting the requirements of HAVA, both those effective in January and beyond, this meeting will inform that process.

*For more information, please contact Karen Lynn-Dyson, Research Manager, US Election Assistance Commission at [klynndyson@eac.gov](mailto:klynndyson@eac.gov).*

File Folder for Martinez  
entitled ~~#22/05~~ May 17, 2005  
Design for Democracy

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"John W LINDBACK"  
<John.W.Lindback@state.or.us>

05/02/2005 12:45 PM

To aambrogi@eac.gov

cc rmartinez@eac.gov

bcc

Subject Meeting with Design for Democracy

Good morning Adam:

In Boston I snared Commissioner Martinez for a few minutes and asked if he would be willing to meet with board members from an organization called Design for Democracy, an affiliate organization of the American Institute for Graphic Arts. They have done some wonderful work in Chicago, Oregon and other places redesigning election materials and processes (they redesigned the whole polling place in Chicago) in order to make election day work more smoothly for all.

I asked Commissioner Martinez if he was willing to listen to a briefing from the group to see what they've done and discuss a potential projects with the EAC. One project I discussed with him would be getting Design for Democracy involved in reviewing the design of the national mail-in voter registration form.

This is a long way of getting to my point. But I've been working with the Design for Democracy folks on a possible day that some of them could travel to Washington to meet with Commissioner Martinez. They are available on May 17. Would it be possible for him to meet with them on May 17th? And might Chair Hillman and Commissioner DeGregorio be available as well? Commissioner Martinez mentioned that they might also want to participate in the briefing.

This is a wonderful group. (For disclosure purposes I need to mention here that I am now on their board of directors.) Instead of attacking elections officials they reached out to help. They have convinced me and other elections officials across the country that improving elections doesn't always have to be about buying expensive new equipment. Sometimes, redesigning the process you already have to make it more voter friendly will get the job done.

Anyway, let me know if a May 17 meeting would work. These folks would be flying in from New York and Chicago.

jlindback

John Lindback, Director  
Elections Division  
Oregon Secretary of State's Office

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# Election Design

## The Design System

1.0

The examples provided in "Election Design: Models for Improvement" were developed from a carefully conceived system of colors, symbols, images, typefaces, principles of organization, and methods of execution. Some of the recommended formats can be easily implemented by election administrators working in partnership with print or electronic media suppliers. Others will require professionals familiar with information design and the workings of a graphic design system. We are created a pdf of the design system section that is downloadable from this page.

[Download "Election Design: Models for Improvement" \(pdf\).](#)

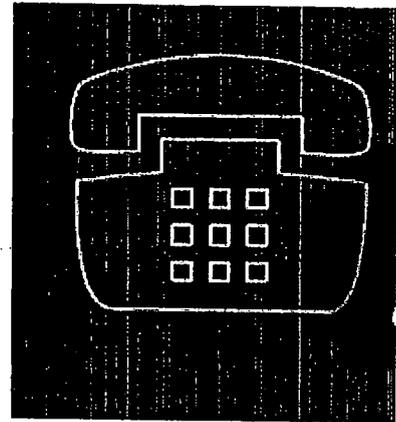
Professional graphic designers have the specific skills and knowledge needed to extend the basic system into more complex or customized applications. For guidance beyond simple adaptations of the templates, AIGA Design for Democracy can put you together with a designer.

Email: [designfordemocracy@aiga.org](mailto:designfordemocracy@aiga.org)  
Phone: 212.807.1990

Learn more about the [process of designing](#)

Find a [designer in your area](#).

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*Symbols and icons provide immediate v  
can be used effectively to clarify instruc.  
emphasis on important or new informat.*



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# Election Design

## The Voting Experience

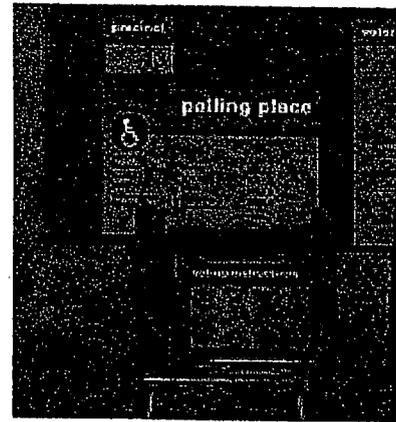
3.0

Each stage of the election process involves distinct procedures and communication requirements for voters and for election officials. Our design system applies established design principles to all stages of the voting experience.

Examples include voter registration cards that meet HAVA requirements and that adhere to the Design for Democracy standard of making the complex clear.

Information about the election process, candidates, and issues in a given election need to be readily available and easy to understand. Our system includes brochures, information cards, and instruction sheets.

Well designed signs that provide instruction and information in the polling place will instill confidence in a voter's ability know what to do and how to do it.



*The Design for Democracy polling place red for instructional signs and blue for g signs.*

### Samples

- Online election information
- Voter education brochures
- Voter pamphlets inside (1)
- Voter pamphlets inside (2)
- Voter pamphlets cover
- HAVA compliant voter registration car

Find a Designer

Good design makes choice

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Design for Democracy || Home || Mission || News || Advocacy || People || Contribute || Search



The Design System 1.0 Ballot Design Basics 2.0 The Voting Experience 3.0 Behind The Scenes 4.0 Voter Ou

Home

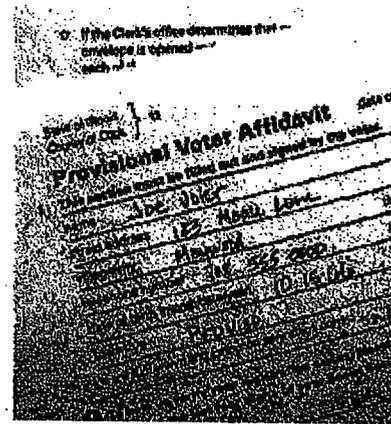
# Election Design

## Behind The Scenes

4.0

Those who serve in the polling place have direct influence on the voter's experience. They also impact the efficiency of election administration. Our book, *Election Design: Models for Improvement*, provides detailed guidelines for page layout and content management of a pollworker training and reference manual including templates for electronic training support.

The forms, envelopes, and instructions used for election record keeping and vote recording can be very confusing for pollworkers. Design for Democracy has developed a document management system that includes large reference numbers, consistent placement of information, clear instructions, and a color coding system that provides instant, useful information. Listing of sub sections: Pollworker training and support Document management system Provisional voting



*Additional administrative challenges are to account for provisional votes. Our document management system has been extended to forms and envelopes necessary for HAV, provisional voting.*

### Samples

- Behind the scenes 1
- Behind the scenes 2
- Behind the scenes 3
- Behind the scenes 4
- Behind the scenes 5
- Behind the scenes 6
- Behind the scenes 7

Find a Designer

Good design makes choice



- Election judge manuals
- Poll book (active/non-active voter list)
- Small Envelopes
- Pre-printed applications for ballot
- Voter instruction cards
- Blue office supply box
- Ballot box
- Pack of Ballots
- Forms, large envelopes, signs, precinct map
- Transfer case contents:
  - office supplies, ball stylus, sealing ties,
  - sharpies, pink security bag
- Precinct ballot counter (PBC)
- Ballot receipts



**101P**  
 Provisional VSE Envelope  
 • Provisional Ballot  
 • Develop 102P Provisional Ballot Envelopes with Affidavit  
 • Provisional Voting Instructions

**1** Provisional ballots should ONLY be issued to voters who meet at least one of the following conditions:  
 • Have not an official list of voters (Driver or Inmate)  
 • Voting status challenged  
 • Voting during court-ordered extended polling place hours  
 • Required to show ID but does not have it

Use carefully during election when using

**102P**  
 Provisional Ballot Envelope with Affidavit

**1** Place seal (underneath or outside provided by the voter) that supports identification to the election place party.

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### Provisional Voter Affidavit

State of Illinois } ss  
 County of Cook }

date of election

**1** This section must be filled out and signed by the voter.

name \_\_\_\_\_  
 street address \_\_\_\_\_  
 village/city \_\_\_\_\_ zip code \_\_\_\_\_  
 telephone number \_\_\_\_\_ sex  M  F  
 date of birth (month/date/year) \_\_\_\_\_  
 township \_\_\_\_\_ precinct # \_\_\_\_\_  
 ward # (Berwyn and Evanston townships only) \_\_\_\_\_

**2** To help us verify your registration status, please list your driver's license # (if you have one) and the last four digits of your Social Security #. If you have a state ID, you may list that number as well.

driver's license # \_\_\_\_\_  
 SS # (last 4 digits) \_\_\_\_\_  
 state ID # \_\_\_\_\_

I affirm that I am: a citizen of the United States; at least 18 years old; a duly registered voter in every respect; and eligible to vote in this election. I have resided in this state and in this precinct for 30 days before the election and have not voted in this election.

voter signature \_\_\_\_\_

### Declaración Jurada para Votar Provisionalmente

State of Illinois } ss  
 County of Cook }

fecha de la elección

**1** Esta sección debe ser llenada y firmada por el votante.

nombre \_\_\_\_\_  
 domicilio \_\_\_\_\_  
 ciudad \_\_\_\_\_ código postal \_\_\_\_\_  
 número de teléfono \_\_\_\_\_ sexo  M  F  
 fecha de nacimiento (mes/año/día) \_\_\_\_\_  
 distrito municipal \_\_\_\_\_ # de distrito electoral (precinct) \_\_\_\_\_  
 # de circunscripción (solo aplica para Berwyn y Evanston) \_\_\_\_\_

**2** Para verificar su estatus como votante, por favor escriba el número de su licencia de conducir (si tiene una) y los últimos cuatro dígitos de su número de seguro social. Si tiene un documento de identidad estatal, puede escribir también el número de dicho documento.

# de licencia de conducir \_\_\_\_\_  
 # de seguro social últimos 4 dígitos \_\_\_\_\_  
 # de documento de identidad estatal \_\_\_\_\_

Declaro que soy ciudadano de los Estados Unidos; tengo al menos 18 años de edad; soy un votante debidamente registrado en todo sentido; y habilitado para votar en estas elecciones. He residido en este estado y en este distrito electoral (precinct) durante 30 días antes de las elecciones y no he votado en estas elecciones.

firma del votante \_\_\_\_\_

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## Design for Democracy

*Enabling participation in the civic experience*

### The People of Design for Democracy

#### Board of directors:

Richard Grefé  
*President*

Sam Shelton  
*Secretary/Treasurer*

Marcia Lausen  
Stephen Melamed  
Lance Rutter  
Elizabeth Tunstall  
Sylvia Harris  
Susan Roth Kling

#### Election Design Initiative:

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*Director*  
[grefe@aiga.org](mailto:grefe@aiga.org)  
[designfordemocracy.aiga.org](http://designfordemocracy.aiga.org)  
[www.aiga.org](http://www.aiga.org)

Marcia Lausen  
*Graphic Design Director*  
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[www.studiolab.com](http://www.studiolab.com)

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*Industrial Design Director*  
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[john.w.lindback@state.or.us](mailto:john.w.lindback@state.or.us)

Cheyenne Medina  
[cmedina@studiolab.com](mailto:cmedina@studiolab.com)

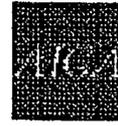
Gretchen Schulfer  
[gretchen.schulfer@state.or.us](mailto:gretchen.schulfer@state.or.us)

Hannah Smotrich  
[www.hannah@side-view.com](http://www.hannah@side-view.com)

Election Design  
Emergency and Evacuation I  
Immigration Design  
Travel and Transportation D  
Universal Design  
Medical Information  
IRS Wage and Salary Report

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**Design for Democracy**  
**An opportunity for clearer communication**  
**between government and citizens**



Government in a participatory democracy has a responsibility to remove the barriers to participation in civic life. This includes making the tools of participation (ballots, surveys, forms, web sites and informational publications) easy for every citizen to use.

When citizens get confused while filling out tax forms, the problem is not the intelligence of the citizen; it's the design of the form. When a family fails to return a government questionnaire because it looks too complicated and intrusive, the problem is not the family, but the look and feel of the survey. When an election ballot is tossed out because the voter was confused, the problem is not with the voter, but the design of the machine and the layout of the ballot.

"Every citizen" should mean just that — everyone who is a citizen, regardless of age, physical challenge or education, should have an equal opportunity to participate in democracy and communicate easily with his or her government.

*Information design*

Information design is the art and science of making raw information and instructions easy to read, understand and use. It is practiced by graphic designers, usability experts, and language simplification specialists. In the private sector, the information and service economies employ information design to insure that information products (web sites, manuals and customer services) are effective and easy-to-use. In the competitive new economy, information design makes the difference between product acceptance and failure.

Information design, undertaken by professionals with experience, helps to address the different needs of different audiences, whether they be elderly, young, disabled or challenged by English as a second language.

Information design is just as important in the public sector, yet the practice and application of advanced design to government communications lags significantly behind. At the same time, the general public (with exposure to sophisticated communications products) has increased expectations for the government to perform at the same level as the private sector.

**Design in a participatory democracy**

Government can benefit from private sector advances in information design. Clear performance expectations are urgently needed to guide the design of the tools of participation. Information gathering tools, such as ballots, surveys, and forms need to be designed to be consistent, clear and easy to use. Information dissemination tools, such as public service instructions and government web sites must encourage use through clarity and usability. They may be designed at the district, local, state or national level by local designers selected by different agencies; yet, they should be designed with a clear appreciation for the performance standards that need to be met by the designed forms, screens or reports.

Participatory democracy relies on the free and equal exchange of information and ideas. Government communications that are difficult to use give preference to those with time,

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resources, and education. To be truly democratic, government communications should be accessible to all. The government has an opportunity to improve compliance through ease-of-use and to improve goodwill by demonstrating that taxpayers' money is being well spent.

### *The process*

#### **The public information product development process**

Though the design of information products, such as a universal voting machine and ballot, might seem simple at first, this is misleading. There are a number of critical information product design processes that are critical to the success of such undertakings. No major design initiatives would be complete without the following steps.

##### *Research and planning*

Investigate and learn from similar projects undertaken in the private sector, in local governments, or other countries. In many cases, information problems have already been solved and tested. A design strategist and researcher can help create design plans that harvest the best ideas around the world and avoid duplication.

##### *Language simplification*

Work with writing professionals to shorten text and to craft language that the majority of Americans would understand.

##### *Identity development*

Make sure that all communications look and feel like they come from the government and that they have the appropriate look of authority and security. Use professional graphic designers to develop brands or signatures for any communication program.

##### *Graphic design*

Work with graphic designers to develop appropriate and contemporary styles and formats for all communications. This includes layout, use of color, typefaces, illustration and formatting.

##### *Industrial design*

Work with industrial designers to develop the form, function and feel of any hardware associated with the information product. This includes materials development, product design, ADA issues and finishes.

##### *Experience design and usability testing*

Study and explore how the general public interacts with the tools of participation. Usability professionals employ experience, focus groups and careful user testing to avoid mistakes and to be absolutely sure that any new products will be accepted and easy-to-use by the broadest public.

##### *Assessment*

---

Any new information product is not complete until it is evaluated under real conditions for at least one year. The evaluation would explore rates of compliance, security issues, and unexpected problems or benefits.

*Where to find help*

AIGA, the American Institute of Graphic Arts, is the largest and oldest professional association of designers in the country. It is a nonprofit, nonpartisan association that represents information designers and designers working in print, motion, new media and interactive media. AIGA, through its experience in working with public and private clients, can assist in creating an RFP, a scope of work or design brief, or in helping agencies locate designers with the requisite experience and skills. AIGA has also assembled a special expert team to develop and evaluate options.



Raymundo  
Martinez/EAC/GOV  
07/07/2004 02:46 PM

To DeForest Soaries Jr./EAC/GOV  
cc  
bcc  
Subject Meeting with Election Technology Council

Buster:

While in Austin last week, I was invited to meet with David Hart, who is president/CEO of Hart Intercivic (DRE manufacturer). I had a good meeting with David and his senior staff, and toured the company's headquarters there in Austin.

I received a follow-up email from David last night, and he was asking if any of us were planning to be in San Antonio for IACREOT because the Election Technology Council (of which David is chairman) will be meeting at IACREOT as well. The specific request from David is for any, or all, of the four EAC commissioners to meet and address the vendors all in one sitting. I personally think this is a good opportunity to meet with the vendors and, among other things, urge them to comply with your security proposal, which by that time, will presumably be a formal Statement of Policy adopted by the EAC.

Before I run this request by the other commissioners, I thought I would present it to you first. If we can find the time to do so, I think this is a good idea. Your thoughts?

Thanks.

RAY MARTINEZ III  
Commissioner  
U.S. Election Assistance Commission  
1225 New York Avenue, N.W., Suite 1100  
Washington, D.C. 20005

(202) 566-3100 (W)  
(202) 566-3127 (FAX)  
[www.eac.gov](http://www.eac.gov)

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020186



BKauffman@hartic.com  
06/29/2004 04:07 PM

To rmartinez@eac.gov  
cc  
bcc  
Subject meeting tomorrow

Ray-

We look forward to meeting with you tomorrow at 10am in our offices. I have lunch reserved for us at noon.

Regards,

Britt

Britt Kauffman  
President  
Hart InterCivic, Inc.  
(512) 252-6699  
bkauffman@hartic.com

\*\*\*\*\*  
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020187



"Julia Keh"  
<JKeh@rrcc.co.la.ca.us>  
07/21/2005 02:34 PM

To "aambrogi@eac.gov" <aambrogi@eac.gov>  
cc  
bcc  
Subject Hispanic Working Group Meeting - August 1, 2005

Hi Adam,

Conny and Deborah Wright asked me if I would like to attend your meeting on August 1st. The answer is "yes". It will be my pleasure to attend the meeting. Can you let me know the logistics, such as where the meeting will be held, do I need to bring information to share, how do I book the flight (through our department or your agency's account)? Please advise. Thank you.

Julia Keh  
Election Programs Coordinator  
L.A. County RR/CC  
(562) 462-2754

020188

Raymundo  
Martinez/EAC/GOV  
07/18/2005 03:49 PM

To Adam Ambrogi/EAC/GOV@EAC  
cc  
bcc  
Subject Fw: Request for meeting from John Groh, ES&S

Gracia's response below on my earlier email regarding ES&S...

RAY MARTINEZ III  
Commissioner  
U.S. Election Assistance Commission  
1225 New York Avenue, N.W., Suite 1100  
Washington, D.C. 20005

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— Forwarded by Raymundo Martinez/EAC/GOV on 07/18/2005 03:37 PM —

Gracia Hillman/EAC/GOV

07/18/2005 03:38 PM

To Paul DeGregorio/EAC/GOV@EAC  
Raymundo Martinez/EAC/GOV@EAC, Juliet E.  
Thompson/EAC/GOV@EAC, Thomas R.  
cc Wilkey/EAC/GOV@EAC, Gavin S. Gilmour/EAC/GOV@EAC,  
Sheila A. Banks/EAC/GOV@EAC

Subject Re: Request for meeting from John Groh, ES&S



While I don't have the same level of concern that has been expressed by Comm  
Martinez, I also don't object if we don't agree to the meeting.

Tom: Please handle final resolution with Groh.

Gracia M. Hillman  
Chair  
U.S. Election Assistance Commission  
1225 New York Avenue, NW, Suite 1100  
Washington, DC 20005  
Tel: 202-566-3100  
Fax: 202-566-1392  
[www.eac.gov](http://www.eac.gov)

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020189

message from your computer.

020190

Jeannie Layson/EAC/GOV  
07/18/2005 02:01 PM

To aambrogi@eac.gov  
cc  
bcc  
Subject Fw: editorial board meeting request

Adam,

It just occurred to me that you probably need the OK ed. bd. logistics now since he's going there from TX. I will write a memo for him and fax it to him in TX.

Again, his meeting with the Oklahoman ed. bd. is on Thursday, July 21, at 2 p.m. See details below and let me know if you need anything else.

Jeannie Layson  
U.S. Election Assistance Commission  
1225 New York Ave., NW  
Suite 1100  
Washington, DC 20005  
Phone: 202-566-3100  
www.eac.gov

----- Forwarded by Jeannie Layson/EAC/GOV on 07/18/2005 01:57 PM -----  
"Phyllis Bennett" <PBennett@Oklahoman.com>

07/14/2005 12:09 PM

To jlayson@eac.gov  
cc  
Subject RE: editorial board meeting request

Jeannie Layson,

Editorial board members: Ed Kelley, editor of The Oklahoman; J.E. McReynolds, chief editorial writer; Owen Canfield, editorial writer.

We're also going to invite a news reporter to sit in but I don't know which one. I can give you that name when I get it.

The Oklahoman is at 9000 N Broadway Extension, at the southeast corner of Broadway Ext. and Britton Rd. In our lobby Commissioner Martinez will check in with the guard (who will be expecting him) and they'll

020191

call me to bring him up to our floor.

Phyllis

-----Original Message-----

**From:** jlayson@eac.gov [mailto:jlayson@eac.gov]  
**Sent:** Thursday, July 14, 2005 10:50 AM  
**To:** Phyllis Bennett  
**Subject:** RE: editorial board meeting request

Ms. Bennett,

If you could provide the names of those attending, the address of the Oklahoman and instructions for Ray when he enters the building (ask for you in the lobby, etc.), that would be very helpful.

Jeannie Layson  
U.S. Election Assistance Commission  
1225 New York Ave., NW  
Suite 1100  
Washington, DC 20005  
Phone: 202-566-3100  
[www.eac.gov](http://www.eac.gov)

020192

## **Summary of Meeting with Advocates for the Disabled Community**

The meeting started with Commissioner Martinez explaining the various funding constraints the EAC has dealt with which caused the TGDC and NIST to rush their VVSG recommendations. The Advocates for the Disabled then mentioned section 2.2.5 of the VVSG as providing a 'loophole' for modified optical scan machines such as the ES&S AutoMark, by using the word "should" instead of "shall". Commissioner Martinez acknowledged this problem and urged the VVSG to be viewed as an ever-changing document. The Advocates replied by saying that once States buy machines based on EAC / VVSG recommendations, they will be in place for a long time. With a January 2006 deadline, there must be a sense of urgency to close these 'loopholes'. The idea of machines being able to be fit retroactively with devices which would ensure independence and privacy to persons with disabilities was then introduced by Mr. Dickson. He stated that only a limited number of vendors are addressing this issue.

The next major issue addressed in the meeting was VVPAT. The Advocates pointed out that current VVPAT does not insure security. They also stated that VVPAT hinders machines from being fully accessible especially if they use the VVPAT as the official ballot, as some states have deemed they should for recounts (Commissioner Martinez added the point that no state has made VVPAT the official ballot).

Another issue that was brought up was section 2.2.7. A "shall" is used for visually impaired, but a "should" is used for mobility impaired. They viewed this as potentially divisive within their community. Members of the EAC, including Commissioner Martinez, Mr. Wilkey, and Carol Paquette, responded by saying that the

lack of an independent source is a problem, and that there are other technologies out there that are a better substitute to VVPAT.

Commissioner Martinez concluded the meeting by encouraging them to submit their comments to the EAC, and that those comments should be submitted in writing. He followed by saying that he hopes this will be an ongoing dialogue between the EAC and the disabled community.

In short, the Advocates are mainly concerned with maintaining a unified community – one that advocates for all who are disabled, regardless of their disability. They are concerned that these new voting machines, specifically the VVPAT, will grant access, independence, and privacy to only those who are visually or hearing impaired and that those with mobility or dexterity disabilities will not be guaranteed the same right to access, independence and privacy.

The meeting ended on good terms and it seemed that Commissioner Martinez's comments about the VVSG being a changing document and him encouraging this conversation to be ongoing between the EAC and the disabled community put the Advocates a little at ease. They feared that following the 90 day comment period, some changes would be made to the VVSG, and then the document would be put on a shelf to "collect dust". Commissioner Martinez, Mr. Wilkey, Carol Paquette, and Gavin Gilmour encouraged them to believe otherwise.

Raymundo  
Martinez/EAC/GOV  
07/06/2005 09:42 AM

To Adam Ambrogi/EAC/GOV@EAC  
cc  
bcc  
Subject Fw: Meeting

Adam:

Can you do a little background research on Mr. Becker's company so that I can be informed before I decide to meet with him? He was referred by Conny McCormack, so I will meet with him, but I just want to know what his company specializes in.

Thanks.

RAY MARTINEZ III  
Commissioner  
U.S. Election Assistance Commission  
1225 New York Avenue, N.W., Suite 1100  
Washington, D.C. 20005

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----- Forwarded by Raymundo Martinez/EAC/GOV on 07/06/2005 09:38 AM -----



"David J. Becker"  
<[david.j.becker@electionconsulting.com](mailto:david.j.becker@electionconsulting.com)>  
07/06/2005 07:36 AM

To [rmartinez@eac.gov](mailto:rmartinez@eac.gov)  
cc  
Subject RE: Meeting

Ray,

Thanks for your email – I'm glad Conny put us in touch. Would you like to meet for lunch, either later this week or sometime next week?

David

David J. Becker  
Election Consultant and Voting Rights Attorney  
(202) 550-3470  
(202) 521-4040 fax  
[david.j.becker@electionconsulting.com](mailto:david.j.becker@electionconsulting.com)

020195

**From:** rmartinez@eac.gov [mailto:rmartinez@eac.gov]  
**Sent:** Thursday, June 30, 2005 9:33 PM  
**To:** CMcCormack@rrcc.co.la.ca.us  
**Cc:** Raymundo.Martinez/EAC/GOV@eac.gov; 'david.j.becker@electionconsulting.com'  
**Subject:** Re: Meeting

Conny:

Thanks for the email...sorry it's taken me some time to respond. I've been on a short trip with my family to Sesame Street Place as we made our way from Arlington, VA to New York City for our public hearing. I've seen enough Big Bird and Elmo to last me quite a while!

Our public hearing went well today. We received very good testimony from all of our panelists. Needless to say, we have much work to do over the next 90 days, but I look forward to receiving much input.

Thanks for the email introduction to David -- I would welcome a phone call so that we can make arrangements to speak or get together at some time. My direct line is 202-566-3104 (I won't be back in the office until next Tuesday, July 5th).

Stay in touch and as always, please feel free to call me anytime.

Regards,

RAY MARTINEZ III  
Commissioner  
U.S. Election Assistance Commission  
1225 New York Avenue, N.W., Suite 1100  
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020196

Jeannie Layson/EAC/GOV  
06/15/2005 12:18 PM

To pdegregorio@eac.gov, ghillman@eac.gov,  
rmartinez@eac.gov  
aambrogi@eac.gov, cpaquette@eac.gov, sbanks@eac.gov,  
cc jthompson@eac.gov, twilkey@nycap.rr.com,  
asherrill@eac.gov  
bcc  
Subject New York Times ed. bd. meeting

Commissioners,

I've arranged an ed. bd. meeting (Adam Cohen and others) with the New York Times for Friday, July 1. They are going to get back to me with available times, but I wanted you to know it's in the works. After I get the particulars, I'll give you a memo with all of the details.

Jeannie Layson  
U.S. Election Assistance Commission  
1225 New York Ave., NW  
Suite 1100  
Washington, DC 20005  
Phone: 202-566-3100  
[www.eac.gov](http://www.eac.gov)

020197



Raymundo  
Martinez/EAC/GOV  
06/17/2005 03:36 PM

To Paul DeGregorio/EAC/GOV@EAC, Juliet E.  
Thompson/EAC/GOV@EAC, Brian  
Hancock/EAC/GOV@EAC  
cc Adam Ambrogi/EAC/GOV@EAC, Amie J.  
Sherrill/EAC/GOV@EAC

bcc

Subject Meeting with John Groh, ES&S Systems

Paul/Julie/Bryan:

I have set up the meeting with John Groh for next Tuesday, June 21 at 9AM in the large conference room. John may be accompanied by his product manager (whose name escapes me). John understands that this is an informational meeting only.

Thanks.

RAY MARTINEZ III  
Commissioner  
U.S. Election Assistance Commission  
1225 New York Avenue, N.W., Suite 1100  
Washington, D.C. 20005

(202) 566-3100 (W)  
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020198



"Fernando Morales"

<[REDACTED]>

06/10/2005 03:29 PM

To "Adam Ambrogio" <aambrogio@eac.gov>

cc

bcc

Subject Request for a Meeting

Dear Adam,

Here by I respectfully request Commissioner Martinez for a fifteen minutes meeting, before the EAC release the VVSG.

Please let me know when that can be possible.

Fernando Morales



020199



Sheila A. Banks/EAC/GOV  
06/09/2005 05:17 PM

To Adam Ambrogi/EAC/GOV@EAC  
cc Amie J. Sherrill/EAC/GOV@EAC, Raymundo  
Martinez/EAC/GOV@EAC  
bcc  
Subject Re: Requested meeting Sec. Grayson

The best time for the Chair is after the June 16 NASS conference call.

020200



"Ric Grefe" <grefe@aiga.org>  
05/16/2005 04:58 PM

To "Adam Ambrogi" <aambrogi@eac.gov>  
cc  
bcc  
Subject Confirming meeting with Design for Democracy

Adam,

I just wanted to confirm the meeting we have planned for Tuesday at 2 pm at your offices at 1225 New York Ave NW. There will be three of us and we will be meeting with you, Commissioner Martinez and possibly other commissioners and staff.

Let me know if there have been any changes in plans.

Ric

Richard Grefé  
Executive director  
AIGA | The professional association for design  
164 Fifth Avenue New York NY 10010 | 212 807 1990  
grefe@aiga.org

AIGA: stimulating thinking about design  
[www.aiga.org](http://www.aiga.org)

020201



"Wendy Weiser"  
<wendy.weiser@nyu.edu>  
05/12/2005 04:30 PM

To aambrogi@eac.gov  
cc  
bcc  
Subject Monday 5/16 databse meeting

Adam,

I wanted to touch base to finalize the arrangements for our meeting on Monday, May 16 regarding the database guidance. Specifically, we need to clarify the time and location of the meeting. (I believe that you said that you preferred 12:30 pm.) I would also like to confirm that I am responsible for the meeting agenda. Finally, I have consulted with other advocates and have a near-final list of those who would like to attend. Please let me know if you would like a copy of that list in advance. Thanks, and I look forward to meeting you in person.

Best,

Wendy

Wendy R. Weiser  
Associate Counsel, Democracy Program  
Brennan Center for Justice at NYU School of Law  
161 Avenue of the Americas, 12th Floor  
New York, NY 10013  
(212) 998-6130 (direct)  
(212) 995-4550 (fax)  
[wendy.weiser@nyu.edu](mailto:wendy.weiser@nyu.edu)

020202



"John W LINDBACK"  
<John.W.Lindback@state.or.us>

05/12/2005 02:11 PM

To aambrogi@eac.gov

cc grefe@aiga.org, rmartinez@eac.gov

bcc

Subject Tuesday's Design for Democracy meeting

Adam:

I just wanted to confirm for you the names of the three Design for Democracy board members who will attend next Tuesday's meeting at your headquarters. They are:

1. Ric Grefe, chair of the Design for Democracy Board, and executive director of the American Institute for Graphic Arts. The AIGA was the organization that started Design for Democracy.
2. Marcia Lausen, director of the School of Design at the University of Illinois at Chicago, and owner of studiolab, a design firm with offices in Chicago and San Francisco. As an instructor in the School of Design she directed the very impressive projects that redesigned processes and materials for Cook County polling place elections and Oregon's vote-by-mail elections.
3. Whitney Quesenbery, who represents the Usability Professionals' Association on the board. She brings an expertise in usability to the organization and you may already know her because she is a member of the TGDC.

I wish I could be there because I believe so strongly in the fine work these folks have done in the past few years. I believe there is a great potential for this group to work with the EAC on very positive projects. But I think if I had to travel all the way to the east coast again this soon my bosses, and my wife, would disown me!

Cheers-  
jlindback

John Lindback, Director  
Elections Division  
Oregon Secretary of State's Office

020203



Sheila A. Banks/EAC/GOV  
05/10/2005 08:19 AM

To Gracia Hillman/EAC/GOV@EAC, Paul DeGregorio,  
Raymundo Martinez/EAC/GOV@EAC  
cc Adam Ambrógi  
bcc  
Subject NASS Executive Board Meeting

Commissioners,

The NASS Executive Board would like to continue to have open communication with you and have suggested a conference call meeting for next month. Specifically, they are looking at the afternoon of June 14 or 16.

Adam, please let me know what the Commissioners' schedules look like for either one of those days. The call should not last more than an hour.

Thank you,  
Sheila

020204



"Wendy Weiser"  
<wendy.weiser@nyu.edu>  
05/05/2005 04:46 PM

To aambrogi@eac.gov  
cc  
bcc  
Subject possible meeting

Dear Adam,

I am writing to follow up on our conversation of yesterday. I would like to know when Commissioner Martinez (and/or the other Commissioners) might be available for a smaller and/or a larger meeting to discuss statewide voter registration databases and the EAC's Guidance. I would be happy to facilitate the participation of other groups as well. Thank you, and I look forward to hearing from you.

Best,

Wendy R. Weiser  
Associate Counsel, Democracy Program  
Brennan Center for Justice at NYU School of Law  
161 Avenue of the Americas, 12th Floor  
New York, NY 10013  
(212) 998-6130 (direct)  
(212) 995-4550 (fax)  
[wendy.weiser@nyu.edu](mailto:wendy.weiser@nyu.edu)

020205

Carol A. Paquette/EAC/GOV  
05/05/2005 09:34 AM

To hlin@nas.edu;hercikj@calib.com;kakuskac@calib.com  
Adam Ambrogi/EAC/GOV@EAC, Juliet E.  
cc Thompson/EAC/GOV@EAC, Karen  
Lynn-Dyson/EAC/GOV@EAC  
bcc  
Subject reschedule of NAS VRDB meeting

Folks -

It looks like the most viable date for June is the 13th-14th. So let's move ahead with preparation for that date.

Herb, I think we need to talk about the objectives and agenda. Don't think we need to meet in person; a phone call will do. I have a meeting this morning at 10. Could we shoot for maybe 11 or sometime between 2 and 3 this afternoon? Thanks!

Carol A. Paquette  
Interim Executive Director  
U.S. Election Assistance Commission  
(202)566-3125 cpaquette@eac.gov

020206

Carol A. Paquette/EAC/GOV  
05/03/2005 02:54 PM

To Raymundo Martinez/EAC/GOV@EAC, Juliet E.  
Thompson/EAC/GOV@EAC, Adam  
Ambrogi/EAC/GOV@EAC  
cc hercikj@calib.com;kakuskac@calib.com

bcc

Subject planning for next VRDB/NAS meeting

Commissioner et al. -

A decision has been made to re-schedule the second VRDB/NAS meeting from May 16-17 to one of the following dates: June 2-3, June 9-10, June 13-14, June 29-30.

NAS needs a decision from EAC in the next day or two so they can reserve the meeting space.

EAC needs to firm up the objectives and agenda for this meeting, as well as to identify potential attendees.

Adam - Can you identify a 15 minute window for the Commissioner, Julie, you and me to discuss this in the next two days? Thanks!

Carol A. Paquette  
Interim Executive Director  
U.S. Election Assistance Commission  
(202)566-3125 cpaquette@eac.gov

020207



Gracia Hillman/EAC/GOV  
04/18/2005 11:05 PM

To Paul DeGregorio/EAC/GOV, Raymundo Martinez/EAC/GOV,  
DeForest Soaries Jr./EAC/GOV  
cc Adam Ambrogi/EAC/GOV, Holland M. Patterson/EAC/GOV,  
Spring A. Taylor/EAC/GOV, Carol A. Paquette/EAC/GOV,  
Juliet E. Thompson/EAC/GOV, "Sheila Banks"  
bcc  
Subject Re: Meeting With California Secretary of State Bruce  
McPherson

I have confirmed this meeting with Secretary McPherson.

-----  
Sent from my BlackBerry Wireless Handheld  
Sheila A. Banks

**From:** Sheila A. Banks  
**Sent:** 04/18/2005 05:48 PM  
**To:** Gracia Hillman; Paul DeGregorio; Raymundo Martinez; DeForest Soaries  
Jr.  
**Cc:** Adam Ambrogi; Holland Patterson; Spring Taylor; Carol Paquette; Juliet  
Thompson  
**Subject:** Meeting With California Secretary of State Bruce McPherson

Commissioners,

Secretary Bruce McPherson has requested to meet with you at the May 5  
Commissioners Discussion at 10:00 a.m. He wants to deliver the California  
Certificate of Compliance in person. In addition, he wants to discuss how  
California can be a positive participant with the EAC as the state continues  
its implementation of HAVA. Others attending this meeting include Assistant  
Secretary of State Brad Clark and Los Angeles County Registrar-Recorder Conny  
McCormack.

Brad will provide more details.

Thanks,  
Sheila

020208



Sheila A. Banks/EAC/GOV

04/18/2005 05:48 PM

To Gracia Hillman/EAC/GOV@EAC, Paul DeGregorio,  
Raymundo Martinez/EAC/GOV@EAC, DeForest Soaries  
Jr./EAC/GOV@EAC  
cc Adam Ambrogi, Holland M. Patterson/EAC/GOV@EAC,  
Spring A. Taylor/EAC/GOV@EAC, Carol A.  
Paquette/EAC/GOV@EAC, Juliet E.

bcc

Subject Meeting With California Secretary of State Bruce McPherson

Commissioners,

Secretary Bruce McPherson has requested to meet with you at the May 5 Commissioners Discussion at 10:00 a.m. He wants to deliver the California Certificate of Compliance in person. In addition, he wants to discuss how California can be a positive participant with the EAC as the state continues its implementation of HAVA. Others attending this meeting include Assistant Secretary of State Brad Clark and Los Angeles County Registrar-Recorder Conny McCormack.

Brad will provide more details.

Thanks,  
Sheila

020209



Sheila A. Banks/EAC/GOV  
03/31/2005 02:51 PM

To DeForest Soaries Jr./EAC/GOV@EAC, Raymundo  
Martinez/EAC/GOV@EAC  
cc Spring A. Taylor/EAC/GOV@EAC, Adam Ambrogi

bcc

Subject Meeting with Dr. Pastor

Commissioners,

I'm trying to coordinate a meeting for you with Dr. Pastor. His availability has changed for next week and his assistant and I are trying complete this task while Commissioner Soaries is in town.

Dr. Pastor is scheduled to testify on the Hill on Wednesday, April 6, at 2:00 p.m. Would you be open to having a lunch meeting with him at a place nearby around 12:00 (noon)? His assistant is also checking with him.

Thanks,  
Sheila

020210

Carol A. Paquette/EAC/GOV  
03/15/2005 07:48 PM

To Gracia Hillman/EAC/GOV@EAC, Paul  
DeGregorio/EAC/GOV@EAC, Raymundo  
Martinez/EAC/GOV@EAC, DeForest Soaries  
Sheila A. Banks/EAC/GOV@EAC, Adam  
cc Ambrogio/EAC/GOV@EAC, Holland M.  
Patterson/EAC/GOV@EAC, Spring A.  
bcc  
Subject Cyber Security Industry Alliance - Susan Zevin - Request for  
meeting

Commissioners -

Susan Zevin contacted me several weeks ago to set up a meeting between the Commissioners and Paul Kurtz, the Executive Director of the Cyber Security Industry Alliance (CSIA). CSIA is an industry advocacy group that has been formed to promote improvement of cyber security through public policy, education and technology-focused initiatives. Their membership is comprised of major cyber security software providers such as Symantec, Entrust, McAfee, Check Point (they've been getting some unfavorable press lately), and others. They are "interested in assisting the Commission in the evolution of new approaches to voting systems." Susan was rather vague about what this means. I suggested that it might be useful for this group to review and comment on the TGDC/NIST work on the NIST website. Susan indicated they are interested in "higher level, big picture policy matters." Whatever these matters are, she indicated that they can only be discussed directly with the Commissioners, not with some intermediary.

Checked out this group with some colleagues in the security business. The feedback I received was that they're relatively new on the scene, only one of several similar industry advocacy groups, and that they're looking for an issue to make their mark on. (There might have been some professional rivalry seeping through in these comments.) Mr. Kurtz has pretty impressive credentials, having been National Security Council senior director of the Office of Cyberspace Security and a member of the President's Critical Infrastructure Protection Board (prior to 2003).

Is there interest in a meeting by all or some of you?

Carol A. Paquette  
Interim Executive Director  
U.S. Election Assistance Commission  
(202)566-3125 cpaquette@eac.gov

020211



"Edward Foley"  
<foley.33@osu.edu>  
11/10/2004 05:39 PM

To "Daniel P. Tokaji" <tokaji.1@osu.edu>, aambrogi@eac.gov  
cc  
bcc  
Subject Re: EAC Meeting Invitation

Adam,

Like Dan, I would be delighted to meet with Commissioner Martinez and am pleased that he has found our website helpful.

Would it be possible to meet on Monday at 5:30, perhaps at the Hotel George on Capitol Hill? I will be heading to the airport at 6:15pm to catch a flight back to Columbus, but that would give us a little time for the kind of informal meeting you describe, at which we can start a conversation that can be pursued subsequently. I believe Dan might be able to join us at this time as well.

Thanks very much,

Ned Foley

At 05:01 PM 11/10/2004, Daniel P. Tokaji wrote:

Adam:

Thanks for writing. I'm very pleased to hear that Commissioner Martinez has found our website useful. I will indeed be in DC early next week. While it looks like the conference will take up most of the day and I've made plans for the evening, I'm not going to be returning to Columbus until Tuesday afternoon -- I'd originally planned on attending another event in DC that day, but it's been cancelled. Would Commissioner Martinez have any time to meet on Tuesday morning or early afternoon? (I'm just speaking for myself and am not sure what Ned's schedule looks like.)

Dan

At 01:50 PM 11/9/2004, aambrogi@eac.gov wrote:

Dear Professors Foley and Tokaji:

My name is Adam Ambrogi, and I am special assistant to Commissioner Ray Martinez of the U.S. Election Assistance Commission. Commissioner Martinez is a frequent visitor to your law school's website containing legal news and analysis on election law issues. As one of four commissioners on the EAC, Commissioner Martinez is especially interested in issues related to provisional voting and the Help America Vote Act of 2002. In short, Commissioner Martinez found the information on your website to be extremely useful and the analysis insightful.

020212

(For additional information about the EAC and Commissioner Martinez, please visit our agency website at [www.eac.gov](http://www.eac.gov).)

Commissioner Martinez asked me to send this email today because it is our understanding that you will participate in a forum here in D.C. next Monday sponsored by GWU's Law Review. Although Commissioner Martinez plans to attend some portions of the forum (depending on his schedule), he was wondering if either or both of you had any room on your schedule while in Washington to have coffee at the EAC offices. The purpose of the visit would be very informal -- simply a "get to know you" visit to establish a dialogue and get initial input from you on HAVA and election reform generally. If you are available and interested in doing so, please contact me ASAP at 202-566-3105 (or respond via email) to schedule a time.

Regards,

Adam Ambrogi

-----

Adam D. Ambrogi, Esq.  
Special Assistant to Commissioner Ray Martinez III  
U.S. Election Assistance Commission  
1225 New York Ave. NW - Suite 1100  
Washington, DC 20005  
202-566-3105

Daniel P. Tokaji  
Assistant Professor of Law  
The Ohio State University  
Moritz College of Law  
55 W. 12th Ave.  
Columbus, OH 43210  
voice: 614-292-6566  
fax: 614-688-8422  
tokaji.1@osu.edu  
<http://equalvote.blogspot.com/>

Edward B. Foley  
Director, *Election Law @ Moritz*, and  
Robert M. Duncan/Jones Day Designated Professor of Law

The Ohio State University, Moritz College of Law  
phone: (614) 292-4288; e-mail: [foley.33@osu.edu](mailto:foley.33@osu.edu)  
<http://moritzlaw.osu.edu/electionlaw/>

020213



"Daniel P. Tokaji"  
<tokaji.1@osu.edu>  
11/10/2004 05:01 PM

To aambrogi@eac.gov  
cc foley.33@osu.edu  
bcc  
Subject Re: EAC Meeting Invitation

Adam:

Thanks for writing. I'm very pleased to hear that Commissioner Martinez has found our website useful. I will indeed be in DC early next week. While it looks like the conference will take up most of the day and I've made plans for the evening, I'm not going to be returning to Columbus until Tuesday afternoon -- I'd originally planned on attending another event in DC that day, but it's been cancelled. Would Commissioner Martinez have any time to meet on Tuesday morning or early afternoon? (I'm just speaking for myself and am not sure what Ned's schedule looks like.)

Dan

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>

>My name is Adam Ambrogi, and I am special assistant to Commissioner Ray  
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>in issues related to provisional voting and the Help America Vote Act of  
>2002. In short, Commissioner Martinez found the information on your  
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>

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>generally. If you are available and interested in doing so, please  
>contact me ASAP at 202-566-3105 (or respond via email) to schedule a time.

>

>Regards,

>

>Adam Ambrogi

>-----

>Adam D. Ambrogi, Esq.  
>Special Assistant to Commissioner Ray Martinez III  
>U.S. Election Assistance Commission  
>1225 New York Ave. NW - Suite 1100  
>Washington, DC 20005  
>202-566-3105

Daniel P. Tokaji  
Assistant Professor of Law

020214

The Ohio State University  
Moritz College of Law  
55 W. 12th Ave.  
Columbus, OH 43210  
voice: 614-292-6566  
fax: 614-688-8422  
tokaji.1@osu.edu  
<http://equalvote.blogspot.com/>

020215

Karen Lynn-Dyson/EAC/GOV  
11/08/2004 11:57 AM

To Raymundo Martinez/EAC/GOV@EAC  
cc Adam Ambrogi/EAC/GOV@EAC  
bcc  
Subject Tomorrow's meeting with Tom Kattus from Rural Ethnic  
Institute

This is to confirm our meeting tomorrow morning, November 9, at 9:30 AM in our offices with Tom Kattus from the Rural Ethnic Institute.

Tom has a short video to show us, that his students made on the election.

K

Karen Lynn-Dyson  
Director, Help America Vote College Program  
U.S. Election Assistance Commission  
1225 New York Avenue , NW Suite 1100  
Washington, DC 20005  
tel:202-566-3123

020216



Raymundo  
Martinez/EAC/GOV  
08/09/2004 12:06 PM

To Joan A. Wooley/EAC/GOV@EAC  
cc Adam Ambrogi/EAC/GOV@EAC, DeForest Soaries  
Jr./EAC/GOV@EAC, Nancy Jackson/EAC/GOV@EAC  
bcc  
Subject Re: Meeting with Becky O'Brien

I think we will be scrambling tomorrow morning to get things ready for the meeting, so I don't think 9:00AM is a good time. This organization is a credible and important group, and one that I hope we can get involved in this program. Rather than meeting tomorrow before the meeting, why don't I call her today and explain where we are with the program, and to further explain that all we are doing tomorrow is adopting a framework within which whoever directs this program will be able to operate. We are not disbursing grant money to any entity tomorrow and in fact, we are very interested in proposals for funding right now. If she comes to the meeting, perhaps we can meet with her afterwards.

Is this approach acceptable to everyone?

RAY MARTINEZ III  
Commissioner  
U.S. Election Assistance Commission  
1225 New York Avenue, N.W., Suite 1100  
Washington, D.C. 20005

(202) 566-3100 (W)  
(202) 566-3127 (FAX)  
[www.eac.gov](http://www.eac.gov)

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020217

Joan A. Wooley/EAC/GOV  
08/09/2004 12:00 PM

To DeForest Soaries Jr./EAC/GOV@EAC, Raymundo  
Martinez/EAC/GOV@EAC, Adam Ambrogi/EAC/GOV@EAC,  
Nancy Jackson/EAC/GOV@EAC

cc

bcc

Subject Meeting with Becky O'Brien

Rec'd a phone call from Becky O'Brien who is with Just Democracy. Just Democracy represents a group of law students and Becky would like to meet with you all to discuss what type of support her group can provide on election day. She would like to meet tomorrow morning before the public meeting. Do you want to meet with Becky, if so will you be available tomorrow morning at 9:00AM

020218

Joan A. Wooley/EAC/GOV  
08/05/2004 03:54 PM

To Daniel Murphy/EAC/GOV@EAC  
Adam Ambrogi/EAC/GOV@EAC, DeForest Soaries  
cc Jr./EAC/GOV@EAC, Gracia Hillman/EAC/GOV@EAC, Paul  
DeGregorio/EAC/GOV@EAC, Raymundo  
bcc  
Subject Meeting with Leslie Reynolds 

Will the Commisioners be able to meet on the 19th at Noon?

020219



"Vincent Fry"  
<FryV@dnc.org>  
06/17/2004 09:16 AM

To aambrogi@eac.gov  
cc  
bcc  
Subject Re: DNC meeting

Adam, we are still on for the 23rd.

The meeting with Chairman McAuliffe will be 30 minutes and we just want Commissioner Martinez to talk about the work of the commission and coming events.

Thanks.

Vincent Fry  
Executive Director  
Voting Rights Institute  
Democratic National Committee  
430 S. Capitol St., SE  
Washington, DC 20003  
p: 202.488.5088  
f: 202.863.8063  
e: FryV@dnc.org

Every One Counts in 2004!

Visit the Voting Rights Institute site to make sure every vote counts!  
<http://www.democrats.org/vri/index.html>

Be an Epatriot! Your contribution goes directly to fight George Bush and ensure Democratic victories up and down the ballot!  
<https://www.democrats.org/epatriots/give.html?sourcecode=P000350>

>>> <aambrogi@eac.gov> 6/7/2004 2:48:29 PM >>>  
Believe that is a good time to meet. Please let me know more details as we get closer to the meeting.

Thanks.  
Adam Ambrogi

-----  
Adam D. Ambrogi  
Special Assistant to Commissioner Ray Martinez III  
U.S. Election Assistance Commission  
1225 New York Ave. NW ? Suite 1100  
Washington, DC 20005  
202-566-3105

020220



Raymundo  
Martinez/EAC/GOV  
06/16/2004 09:19 AM

To Joan A. Wooley/EAC/GOV@EAC  
cc Adam Ambrogi/EAC/GOV@EAC  
bcc  
Subject Re: Meeting with Chairman, and Alex Perwich

Joan:

Thanks for the invitation. I have an appointment out of the office at 3:30PM on Friday, so I will be happy to sit in on at least part of the meeting.

RAY MARTINEZ III  
Commissioner  
U.S. Election Assistance Commission  
1225 New York Avenue, N.W., Suite 1100  
Washington, D.C. 20005

(202) 566-3100 (W)  
(202) 566-3127 (FAX)  
[www.eac.gov](http://www.eac.gov)

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020221

Joan A. Wooley/EAC/GOV  
06/16/2004 09:17 AM

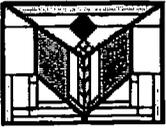
To Raymundo Martinez/EAC/GOV@EAC  
cc Adam Ambrogi/EAC/GOV@EAC  
bcc  
Subject Meeting with Chairman, and Alex Perwich

Commissioner:

The Chairman would like for you to attend a meeting with him and myself on Friday (to discuss the Poll Worker Initiative specifically getting honors students involvement) with Alex Perwich II, CEO of the Golden Key International Honor Society on Friday at 2:30 here in the EAC conference room.

If you have any questions, please call me at 566-3116.

020222



Adam Ambrogi/EAC/GOV  
06/28/2005 02:35 PM

To Lawrence F. Gonzalez  
cc  
bcc Laiza N. Otero/EAC/GOV@EAC  
Subject Working Group Meeting

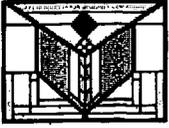
Larry:

Hope all is well. Cmsr. Martinez, our research associate Laiza Otero, and myself are organizing a Working Group meeting for Hispanic groups focused on the particular problems faced by Spanish-speaking voters. I left a voicemail for you about that, but I wanted to let you know that the event has changed to August 1, 2005, from 1-4 PM in our offices in DC. Please let me know your availability- as we certainly want NALEO's presence at this meeting.

Thanks,  
Adam

-----  
Adam D. Ambrogi  
Special Assistant to Commissioner Ray Martinez III  
U.S. Election Assistance Commission  
1225 New York Ave. NW - Suite 1100  
Washington, DC 20005  
202-566-3105

020223



Adam Ambrogi/EAC/GOV  
06/09/2005 04:30 PM

To Sheila A. Banks/EAC/GOV, Amie J. Sherrill/EAC/GOV  
cc Raymundo Martinez/EAC/GOV@EAC  
bcc  
Subject Requested meeting Sec. Grayson

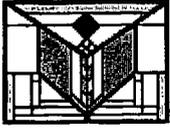
I received a call from Sarah Ball Johnson, from Kentucky. Their Secretary of State, Trey Grayson will be in DC next week on the 15th and 16th-- and is available to meet with Commissioners on the 15th from 10-11:30, and on the 16th from 3:30-6 PM. He would just like a 'meet and greet' and a tour of our offices.

Please let me know if any or all of these times are better for the Commissioners to meet with Sec. Grayson, and I will make the appointment with his office.

Thanks,  
Adam

-----  
Adam D. Ambrogi  
Special Assistant to Commissioner Ray Martinez III  
U.S. Election Assistance Commission  
1225 New York Ave. NW - Suite 1100  
Washington, DC 20005  
202-566-3105

020224



Adam Ambrogi/EAC/GOV  
06/01/2005 03:51 PM

To Raymundo Martinez/EAC/GOV, Paul DeGregorio/EAC/GOV  
cc  
bcc  
Subject Meeting with Pollworker Institute

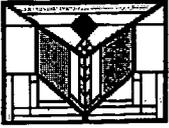
**Commissioners:**

As a follow-up to my email of last week, I have been in touch with Tracy Warren, who had asked to speak with both of you regarding the efforts that she and Jennifer Collins-Foley are proposing through the "Pollworker Institute." In addition to the prospectus for the P.I. provided you both, they have also indicated their interest in discussing the future of the College Pollworker Program, in light of their schedule for this year's Pollworker Institute initiatives. Tracy (and Jennifer, if she's back from Albania) are available to meet on Monday, June 6th at 2 PM. Please let me know whether that time is available for you, and whether you desire any additional staff present at this meeting. I will work out the remaining details.

Thanks,  
Adam

-----  
Adam D. Ambrogi  
Special Assistant to Commissioner Ray Martinez III  
U.S. Election Assistance Commission  
1225 New York Ave. NW - Suite 1100  
Washington, DC 20005  
202-566-3105

020225



Adam Ambrogi/EAC/GOV  
05/09/2005 10:45 AM

To "Wendy Weiser"  
<wendy.weiser@nyu.edu>@GSAEXTERNAL  
cc  
bcc  
Subject Re: possible meeting

Dear Wendy:

Upon further reflection and a brief conversation with Commissioner Martinez, I think that a group of 10-12 individuals should be about the largest that this meeting should get. (Aside from EAC staff, of course.) Let me know how you believe the plans are shaping up.

Best,  
Adam

-----  
Adam D. Ambrogi  
Special Assistant to Commissioner Ray Martinez III  
U.S. Election Assistance Commission  
1225 New York Ave. NW - Suite 1100  
Washington, DC 20005  
202-566-3105

"Wendy Weiser" <wendy.weiser@nyu.edu>



"Wendy Weiser"  
<wendy.weiser@nyu.edu>  
05/05/2005 04:46 PM

To aambrogi@eac.gov  
cc  
Subject possible meeting

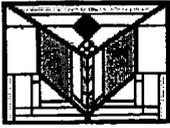
Dear Adam,

I am writing to follow up on our conversation of yesterday. I would like to know when Commissioner Martinez (and/or the other Commissioners) might be available for a smaller and/or a larger meeting to discuss statewide voter registration databases and the EAC's Guidance. I would be happy to facilitate the participation of other groups as well. Thank you, and I look forward to hearing from you.

Best,

Wendy R. Weiser  
Associate Counsel, Democracy Program  
Brennan Center for Justice at NYU School of Law  
161 Avenue of the Americas, 12th Floor  
New York, NY 10013  
(212) 998-6130 (direct)  
(212) 995-4550 (fax)  
[wendy.weiser@nyu.edu](mailto:wendy.weiser@nyu.edu)

020226



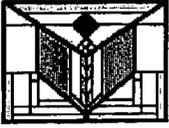
Adam Ambrogi/EAC/GOV  
03/24/2005 12:00 PM

To Raymundo Martinez/EAC/GOV  
cc  
bcc  
Subject McGeehan/SOS Meeting

Ann called and apologized for not calling you back two weeks ago... She then confirmed the times that we would be in town on Monday. She checked the SOS's schedule, and there some time for you to meet with him at Monday at 3:30 PM. I told her that it sounded good, but told her I'd call to finalize. Let me know if you see any problems with that time frame.

-----  
Adam D. Ambrogi  
Special Assistant to Commissioner Ray Martinez III  
U.S. Election Assistance Commission  
1225 New York Ave. NW - Suite 1100  
Washington, DC 20005  
202-566-3105

020227



Adam Ambrogi/EAC/GOV

12/02/2004 02:49 PM

To Raymundo Martinez/EAC/GOV

cc

bcc

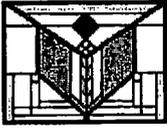
Subject LWV Meeting

Lloyd Leonard and his staffer Jeanette Senecal will meet with us (or you, depending on your preference) at 2 PM on Monday, at the EAC. I've reserved the small conference room for us. He says he intends to set up meetings with each of the four commissioners separately, (but, he added in a unique tone) he's coming to you first.

Adam

-----  
Adam D. Ambrogi  
Special Assistant to Commissioner Ray Martinez III  
U.S. Election Assistance Commission  
1225 New York Ave. NW - Suite 1100  
Washington, DC 20005  
202-566-3105

020228



Adam Ambrogi/EAC/GOV

11/09/2004 01:47 PM

To tokaji.1@osu.edu, electionlaw@osu.edu

cc

bcc

Subject EAC Meeting Invitation

Dear Professors Foley and Tokaji:

My name is Adam Ambrogi, and I am special assistant to Commissioner Ray Martinez of the U.S. Election Assistance Commission. Commissioner Martinez is a frequent visitor to your law school's website containing legal news and analysis on election law issues. As one of four commissioners on the EAC, Commissioner Martinez is especially interested in issues related to provisional voting and the Help America Vote Act of 2002. In short, Commissioner Martinez found the information on your website to be extremely useful and the analysis insightful. (For additional information about the EAC and Commissioner Martinez, please visit our agency website at [www.eac.gov](http://www.eac.gov).)

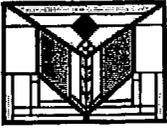
Commissioner Martinez asked me to send this email today because it is our understanding that you will participate in a forum here in D.C. next Monday sponsored by GWU's Law Review. Although Commissioner Martinez plans to attend some portions of the forum (depending on his schedule), he was wondering if either or both of you had any room on your schedule while in Washington to have coffee at the EAC offices. The purpose of the visit would be very informal -- simply a "get to know you" visit to establish a dialogue and get initial input from you on HAVA and election reform generally. If you are available and interested in doing so, please contact me ASAP at 202-566-3105 (or respond via email) to schedule a time.

Regards,

Adam Ambrogi

-----  
Adam D. Ambrogi, Esq.  
Special Assistant to Commissioner Ray Martinez III  
U.S. Election Assistance Commission  
1225 New York Ave. NW - Suite 1100  
Washington, DC 20005  
202-566-3105

020229



Adam Ambrogi/EAC/GOV

08/10/2004 03:03 PM

To becca@justdemocracy.org

cc

bcc

Subject JD/EAC Meeting

Dear Becca:

My name is Adam Ambrogi and I'm Commissioner Martinez's Special Assistant (and an '02 Texas Law graduate). I'll be attending and will help coordinate that meeting on Friday. Is 12:15 at Bertucci's in the "Shops at 2000 Penn" (by Kinkead's in Foggy Bottom) ok to discuss the HAV College Program and any potential partnerships between JD and the EAC?

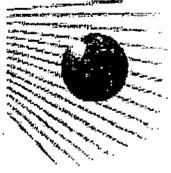
Please let me know. Please also provide a phone number should any changes be necessary. My contact number is below, and I know the Commissioner and I look forward to meeting you on Friday.

Very truly yours,

Adam Ambrogi

-----  
Adam D. Ambrogi  
Special Assistant to Commissioner Ray Martinez III  
U.S. Election Assistance Commission  
1225 New York Ave. NW - Suite 1100  
Washington, DC 20005  
202-566-3105

020230



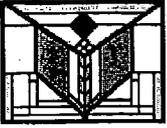
Paul DeGregorio/EAC/GOV  
06/17/2005 11:11 PM

To Raymundo Martinez/EAC/GOV@EAC, Gracia Hillman/EAC/GOV  
Adam Ambrogi/EAC/GOV@EAC, Amie J.  
cc Sherrill/EAC/GOV@EAC, Brian Hancock/EAC/GOV@EAC, Juliet E. Thompson/EAC/GOV@EAC  
bcc  
Subject Re: Meeting with John Groh, ES&S Systems

I spoke with Jim Dickson today. He indicated his concern with the Automark system not being in true compliance with 301 (a). Jim said that John Groh was coming to DC with one of his experts to talk to him on Tuesday, the same day Ray and I are having our meeting. I did not tell him about the meeting we have set up with ES&S.

Paul

020231



Adam Ambrogi/EAC/GOV  
06/01/2005 03:51 PM

To Raymundo Martinez/EAC/GOV@EAC, Paul  
DeGregorio/EAC/GOV@EAC  
cc  
bcc  
Subject Meeting with Pollworker Institute

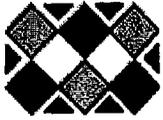
Commissioners:

As a follow-up to my email of last week, I have been in touch with Tracy Warren, who had asked to speak with both of you regarding the efforts that she and Jennifer Collins-Foley are proposing through the "Pollworker Institute." In addition to the prospectus for the P.I. provided you both, they have also indicated their interest in discussing the future of the College Pollworker Program, in light of their schedule for this year's Pollworker Institute initiatives. Tracy (and Jennifer, if she's back from Albania) are available to meet on Monday, June 6th at 2 PM. Please let me know whether that time is available for you, and whether you desire any additional staff present at this meeting. I will work out the remaining details.

Thanks,  
Adam

-----  
Adam D. Ambrogi  
Special Assistant to Commissioner Ray Martinez III  
U.S. Election Assistance Commission  
1225 New York Ave. NW - Suite 1100  
Washington, DC 20005  
202-566-3105

020232



Raymundo  
Martinez/EAC/GOV  
Sent by: Adam Ambrogi  
05/03/2005 01:32 PM

To Raymundo Martinez/EAC/GOV@EAC  
cc  
bcc  
Subject Meeting with Dr. With/UNT

Wednesday May 4th at 9:00 AM at EAC.

RAY MARTINEZ III  
Commissioner  
U.S. Election Assistance Commission  
1225 New York Avenue, N.W., Suite 1100  
Washington, D.C. 20005

(202) 566-3100 (W)  
(202) 566-3127 (FAX)  
[www.eac.gov](http://www.eac.gov)

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---

020233



Raymundo  
Martinez/EAC/GOV  
04/25/2005 02:18 PM

To "Sheppard, Laura (CCO)"  
<LSheppard@cco.hctx.net>@GSAEXTERNAL  
John.K.Tanner@usdoj.gov, Raymundo  
cc Martinez/EAC/GOV@eac.gov, Adam  
Ambrogi/EAC/GOV@EAC  
bcc  
Subject RE: Meeting Plans for Harris County Cities/School Districts  
on Election Issues

Laura:

I will be there as well. If you need any additional information from me, you can either call me directly (202-566-3104) or my assistant, Adam Ambrogi, at (202-566-3105). Adam's email address is [aambrogi@eac.gov](mailto:aambrogi@eac.gov), and I have copied him on this response.

Thanks.

RAY MARTINEZ III  
Commissioner  
U.S. Election Assistance Commission  
1225 New York Avenue, N.W., Suite 1100  
Washington, D.C. 20005

(202) 566-3100 (W)  
(202) 566-3127 (FAX)  
[www.eac.gov](http://www.eac.gov)

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020234



Kay Stimson/EAC/GOV  
12/17/2004 04:02 PM

To DeForest Soaries Jr./EAC/GOV@EAC, Gracia Hillman/EAC/GOV@EAC, Raymundo Martinez/EAC/GOV@EAC, Paul Adam Ambrogi/EAC/GOV@EAC, Daniel  
cc Murphy/EAC/GOV@EAC, Spring A. Taylor/EAC/GOV@EAC, sbanks@eac.gov, Carol A. Paquette/EAC/GOV@EAC, Juliet

bcc

Subject NASED & NASS Winter Meeting Invites

Commissioners:

I just spoke with Melinda Glazer at NASED. They would like to invite you to address their membership at their annual winter meeting in DC (a formal letter of invitation has been mailed to each of you). Please check on your availability for Friday, February 4, 2005. The timeslot they have available runs from 1:30-3:45 PM. They wanted to give you the opportunity to speak on a weekday, but Saturday (Feb. 5) would also work if Friday will not.

The following is a list of topics that NASED would like for you to address, in addition to any additional EAC-related topics:

\*ITA issues--when EAC will take over, how, etc.

\*Provisional ballots--what our study will entail, timeframe for conducting the study, etc.

\*Full funding for HAVA requirements payments--a suggested strategy for working with the state offices to get full funding

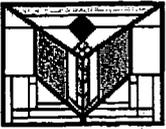
\*Guidance to address changes to state plans--what constitutes a "material change" and other legal issues

The staff will work with you to prepare an agenda, etc. For now, please let me know ASAP if the Feb. 4 date and timeframe works for you.

In addition, I just received a fax invite to the NASS winter conference. I will distribute a copy to each of you. It will contain more details, but please mark your calendars for our EAC presentation on Monday, Feb. 7, from 9:00 AM-12:00 PM. You are also invited to stay for a lunch that follows immediately afterwards.

Best,  
Kay

020235



Adam Ambrogi/EAC/GOV  
08/12/2004 10:12 AM

To Raymundo Martinez/EAC/GOV@EAC  
cc  
bcc  
Subject Amy Kay meeting

3 PM tomorrow. EAC office.

She sounded interested. She also said "I just got back from vacation and received a phone message from Vice-Chair Hillman... I wonder if it is regarding the same issue?" I told her that I did not know.

-----  
Adam D. Ambrogi  
Special Assistant to Commissioner Ray Martinez III  
U.S. Election Assistance Commission  
1225 New York Ave. NW - Suite 1100  
Washington, DC 20005  
202-566-3105

020236

Raymundo  
Martinez/EAC/GOV  
05/03/2004 07:48 AM

To "Jennifer Curley"  
<jennifer@curleycompany.com>@GSAEXTERNAL  
cc  
bcc  
Subject RE: Meeting with you? 

Sure. Tomorrow afternoon either at 1 or 1:30PM will work, but I have to be at DOJ for a meeting by 2:45PM. Let me know if something in that timeframe works for you guys. Can we do the meeting here in my office (address below)?

Thanks.

Ray Martinez III  
Commissioner  
U.S. Election Assistance Commission  
1225 New York Avenue, N.W.  
Suite 1100  
Washington, D.C. 20005  
(202) 566-3100 (W)  
(202) 566-3127 (FAX)

020237

Raymundo  
Martinez/EAC/GOV  
04/29/2004 10:16 AM

To "Jennifer Curley"  
<jennifer@curleycompany.com>@GSAEXTERNAL  
cc  
bcc  
Subject Re: Meeting with you? 

Jennifer:

I'm sure we can work something out...things are pretty fluid for next week, but hopefully Tuesday would work. I'm not sure about the other commissioners, but I can sit down with Jim sometime that Tuesday, though it would probably work best to do something here at the office, since I'm swamped right now trying to get ready for the hearing, the roll-out of our requirements payments to states (beginning May 10th) and our budget hearing in front of our appropriating sub-committee (which happens on May 12). Needless to say, the first two weeks of May will be a very trying time for the new EAC!

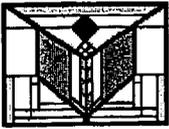
Anyway, I'll definitely make time for your client, and I'll mention it to the other commissioners when I see them later today. Also, I tried calling you back several times yesterday, but could not get through on the number that was given to me (422-6422). Perhaps we got the number down incorrectly...sorry about that.

I'll let you know when on Tuesday works best for me....I'll be back in touch later this afternoon.

Thanks.

Ray Martinez III  
Commissioner  
U.S. Election Assistance Commission  
1225 New York Avenue, N.W.  
Suite 1100  
Washington, D.C. 20005  
(202) 566-3100 (W)  
(202) 566-3127 (FAX)

020238



Adam Ambrogi/EAC/GOV  
07/22/2004 06:32 PM

To Raymundo Martinez/EAC/GOV  
cc  
bcc  
Subject Meeting with H. Cisneros

Ray-

I saw that someone called my phone but did not leave a message for me, so I used the call log to call back (because it was a San Antonio number). It was Mr. Cisneros' organization, and I spoke with Sylvia there, who wanted to see if she could move your meeting back from 330 to either 130 or 230 tomorrow. (Mr. Cisneros wants to try to see his son fly- he's taking flying lessons tomorrow afternoon). Please let me know, or call back Sylvia at 210-228-9670. I introduced myself to her, and mentioned that it was good to have Jacob up here, and that he spoke kindly of them-- FYI.

Adam

-----  
Adam D. Ambrogi  
Special Assistant to Commissioner Ray Martinez III  
U.S. Election Assistance Commission  
1225 New York Ave. NW - Suite 1100  
Washington, DC 20005  
202-566-3105

020239

November 16, 2004

Professor Edward Foley  
Mortiz College of Law  
Ohio State University  
Columbus, OH,

Dear Professor Foley:

It was good to meet you yesterday at the Law and Democracy Symposium sponsored by the George Washington University School of Law. I commend you for your efforts to provide information and analysis on election law issues, and enjoyed our discussion regarding the state of election law. I will certainly keep your advice in mind.

While the election of 2004 has passed, I firmly believe that the Election Assistance Commission has its most challenging work ahead. The development of voting system standards, as well as voluntary guidelines for the states on HAVA compliance present a particular opportunity to improve the way election administration is handled. In these months ahead, I would welcome your thoughts on these issues, as we continue the reforms focused on the people, process and technology of election reform.

Please feel free to contact me at any time; my office number is 202-566-3105.

Regards,

Ray Martinez  
Commissioner

020240

Laiza N. Otero/EAC/GOV  
07/19/2005 11:27 AM

To lgonzalez@naleo.org, jose\_garcia@pridef.org,  
LFiguroa@maldef.org, rlopez@ushli.com,  
gyanet@wcvl.org, mbuia@chli.org,  
cc Adam Ambrogi/EAC/GOV@EAC

bcc

Subject Hispanic Working Group Meeting

Good Morning to all!

I am attaching a Logistics Fact Sheet for your reference regarding the August 1, 2005, Hispanic Working Group meeting. If you have any questions, please, do not hesitate to contact me at your earliest convenience at the information listed below. I look forward to meeting all of you in person. Have a great week!

Laiza N. Otero  
U.S. Election Assistance Commission  
1225 New York Avenue, Suite 1100  
Washington, DC 20005  
(202)566-3126



Logistics Sheet.doc

020241



U.S. ELECTION ASSISTANCE COMMISSION  
1225 New York Ave. NW – Suite 1100  
Washington, DC 20005

## Hispanic Working Group

### Logistics Fact Sheet

**Date:** Monday, August 1, 2005

**Time:** 1:00PM – 4:00PM

**Location:** U.S. Election Assistance Commission –1201 Conference Room  
1201 New York Ave, NW, 1<sup>st</sup> Floor  
Washington, DC 20005  
(202) 566-3100

**Transportation:** via Metro – take blue, orange, or red line to Metro Center; walk up to New York Ave (2 blocks from Metro – corner of New York Ave and 12<sup>th</sup> St.)

**Bus service at Metro Center:**

11Y (on 14th St.)

42 (on 11th St.)

52, 53, 54 (on 14th St.; also 54 on F St. between 11th & 14th)

66, 68 (on 11th St.)

80 (on H St.)

D1, D3, D6 (on 13th St.)

G8 (on 11th St. north of H, on H St. west of 11th)

P17, P19 (inbound on 11th St.; outbound on 13th St.)

P6 (on 11th St.)

S2, S4 (on 11th St.)

W13 (inbound on 11th St.; outbound on 13th St.)

X2 (on H St.)

**From Reagan National Airport:**

- take blue line Metro towards Largo Town Center; exit at Metro Center station
- taxi services available (fare will be approximately \$15-\$20)

**Parking:**

Parking garage available behind building on I Street, NW.

**Contact:** For travel arrangements or information, contact Laiza N. Otero at (202) 566-3126 or via e-mail at [lotero@eac.gov](mailto:lotero@eac.gov).

020242

Raymundo  
Martinez/EAC/GOV  
07/19/2005 01:02 PM

To lgonzalez@naleo.org, jose\_garcia@pridef.org,  
lfigueroa@maldef.org, rlopez@ushli.com, gyanet@wcvi.org,  
mbuia@chli.org, tripp\_baird@martinez.senate.gov,  
Raymundo Martinez/EAC/GOV@EAC, Paul  
cc DeGregorio/EAC/GOV@EAC, Laiza N.  
Otero/EAC/GOV@EAC, Adam Ambrogi/EAC/GOV@EAC,  
bcc

Subject EAC Hispanic Working Group Meeting -- August 1, 2005

I would like to take this opportunity to thank you for agreeing to participate in the Hispanic Working Group meeting on August, 1, 2005 being organized by the U.S. Election Assistance Commission (EAC). The overall purpose of this meeting is to strengthen the EAC's understanding of the needs of the Hispanic community with regard to implementation of the Help America Vote Act of 2002, as well as the EAC's role in administering the National Voter Registration Act of 1993. We hope to provide an open dialogue for all meeting participants to candidly assess and recommend to the EAC various steps needed to ensure registration and voting accessibility for Hispanic voters.

Attached to this email, you will find several documents that will be discussed at the meeting, including the NVRA mail-in voter registration form (in English and Spanish) and a recently-updated glossary of election terminology. Specifically, we would like to solicit your feedback on the usability and readability of these documents. (Please note that the Spanish translation of the NVRA form was done in 2003 and the EAC is in the process of revising this document to reflect the updated English version that will soon be available.) In addition to these documents, we have also attached a copy of the proposed agenda and a link to a recently-issued report on the National Voter Registration Act commissioned by the EAC. Both the Help America Vote Act and the National Voter Registration Act can be viewed and downloaded via the EAC website as [www.eac.gov](http://www.eac.gov). We encourage you to take a look at our website, as we may also want to discuss during our meeting how the EAC can best utilize the Internet to reach and better serve the Hispanic community.

Once again, thanks in advance for your commitment to this important effort, and for your willingness to participate. I believe that this meeting is a critical step in ensuring that the EAC is responsive to all constituencies as we strive to continually improve the way we conduct elections for Federal office. I look forward to seeing you all on August 1st. If you have any questions or need additional information prior to the meeting, please feel free to call me or Laiza Otero here at the EAC. We can be reached at (202) 566-3100.

Best regards,

Ray Martinez III  
Commissioner

020245



- NVRA-2004-Survey.url



Hispanic Working Group Agenda.doc



Glossary in Excel Format.xls



NVRA form in English.pdf



NVRA form in Spanish.pdf

RAY MARTINEZ III  
Commissioner  
U.S. Election Assistance Commission  
1225 New York Avenue, N.W., Suite 1100  
Washington, D.C. 20005

(202) 566-3100 (W)  
(202) 566-3127 (FAX)  
www.eac.gov

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020244



U.S. ELECTION ASSISTANCE COMMISSION  
1225 New York Ave. NW – Suite 1100  
Washington, DC 20005

## Hispanic Working Group

### Logistics Fact Sheet

**Date:** Monday, August 1, 2005

**Time:** 1:00PM – 4:00PM

**Location:** U.S. Election Assistance Commission –1201 Conference Room  
1201 New York Ave, NW, 1<sup>st</sup> Floor  
Washington, DC 20005  
(202) 566-3100

**Transportation:** via Metro – take blue, orange, or red line to Metro Center; walk up to New York Ave (2 blocks from Metro – corner of New York Ave and 12<sup>th</sup> St.)

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66, 68 (on 11th St.)  
80 (on H St.)  
D1, D3, D6 (on 13th St.)  
G8 (on 11th St. north of H, on H St. west of 11th)  
P17, P19 (inbound on 11th St.; outbound on 13th St.)  
P6 (on 11th St.)  
S2, S4 (on 11th St.)  
W13 (inbound on 11th St.; outbound on 13th St.)  
X2 (on H St.)

**From Reagan National Airport:**

- take blue line Metro towards Largo Town Center; exit at Metro Center station
- taxi services available (fare will be approximately \$15-\$20)

**Parking:**

Parking garage available behind building on I Street, NW.

**Contact:** For travel arrangements or information, contact Laiza N. Otero at (202) 566-3126 or via e-mail at [lotero@eac.gov](mailto:lotero@eac.gov).

020245



"Jeanette Hercik"  
<JHercik@caliber.com>  
04/20/2005 03:01 PM

To rmartinez@eac.gov  
klyndyson@eac.gov, cpaquette@eac.gov, Hlin@nas.edu,  
cc aambrogi@eac.gov, "Courtney Kakuska"  
<CKakuska@caliber.com>  
bcc  
Subject May Meeting

Dear Commissioner Martinez:

The dates for the May "technology" meeting are confirmed for May 16-17, 2005. We will start at 9:00 with a continental breakfast and go until 8:00 PM on day one, with a "networking dinner." On day two we are planning to start at 9:00 AM and will end at 2:00 PM. Dr. Lin has identified 8-12 technology experts to work with the group. The agenda is still under development, but it is suggested that we focus on five major topic areas:

- \* Databases
- \* Security/Privacy Issues
- \* Networking and Communication Systems between state and localities
- \* Software Development/IT Contracting
- \* Training Issues

We have been working with Karen and Dr. Lin at NAS to think through the agenda for the May "technology" meeting, but feel that it is critical that EAC send out the "invites" to attendees by week's end. The major question is "whom to invite."

\* Of course, we want the technology chiefs in the state election systems, but what states to invite is of issue. There has been some discussion that the "Working Group" be invited with their chief technology person.

\* However, it might be worth considering inviting different states based on the status of their statewide voter registration database system, i.e. those that have statewide data bases, those that have already selected a vendor, and those with pending systems contracts.

Deciding on the best "invited" states to the table is of critical importance and must be resolved so that we can get notice out to the participants.

To resolve this issue, Karen, Herb and I were hoping to get a few moments on your calendar for a phone call on Friday morning.

I am also attaching a draft invite letter for your consideration and review. Thank you.

<<mayinvite.doc>>

Jeanette M. Hercik, Ph.D.  
Senior Managing Associate  
Caliber Associates  
703-219-4307  
jhercik@caliber.com

020246



mayinvite.doc

020247



## Memorandum

**TO:**

**FROM:** COMMISSIONER RAY MARTINEZ

**SUBJECT:** CREATION OF STATEWIDE VOTER REGISTRATION LIST  
TECHNOLOGY WORKING GROUP

**DATE:** APRIL 22, 2005

The Help America Vote Act of 2002 ("HAVA") requires that each State implement a single, uniform, official, centralized, interactive computerized statewide voter registration list defined, maintained and administered at the State level.<sup>1</sup> Moreover, the EAC is required by HAVA to adopt voluntary guidance to assist States in meeting this important requirement.<sup>2</sup>

Accordingly, to assist the EAC in developing voluntary guidance, the EAC has established a Voter Registration List Implementation Working Group, which is comprised exclusively of state and local election officials drawn primarily from the current membership of the EAC's Board of Advisors and Standards Board, in addition to representation from the Department of Justice. Our first meeting took place on March 30-31, 2005 in Washington, D.C. Based on this initial meeting EAC staff produced draft voluntary guidance which, after an appropriate public comment and hearing process, will be considered for final adoption by the EAC.<sup>3</sup>

EAC is now ready to launch the second step of this effort. The EAC, in conjunction with the National Academy of Sciences ("NAS"), is bringing together state election officials, their chief technology officers in charge of election databases, and national technology database experts in order to discuss key technology issues related to the implementation and on-going use of statewide voter registration lists. You are most welcome to attend this session, but it is critical that your chief technology officer attend. All travel and per diem expenses will be covered by EAC. This meeting is scheduled for May 16-17, 2005 in Washington, D.C. at the National Academy of Sciences. Please forward the names and contact information of your representative no later than Friday, May 6, 2005 to Karen Lynn-Dyson. Ms. Dyson can be reached via email at [klynndyson@eac.gov](mailto:klynndyson@eac.gov) and telephone at (202) 566-3100.

Thank you.

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<sup>1</sup> Help America Vote Act, Pub.L. 107-252. Title 11, § 303(a), 116 Stat. 1708 (codified at 42 U.S.C. § 15483 et seq.). An informal survey conducted by EAC staff last month found that States are in various stages of meeting this HAVA requirement.

<sup>2</sup> Help America Vote Act, Pub.L. 107-252. Title 11, § 311(a), 116 Stat. 1715 (codified at 42 U.S.C. § 15501 et seq.).

<sup>3</sup> EAC will implement a process for adoption of any final guidance which is in accordance with the public notice, comment and hearing provisions contained in HAVA, as well as a review period for the EAC's Board of Advisors and Standards Board.